

Blackpool Council

5 September 2017

To: Councillors G Coleman, Galley, Hunter, Matthews, Mitchell, Roberts, Ryan, D Scott and Singleton

The above members are requested to attend the:

TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Wednesday, 13 September 2017 at 6.00 pm
in the Council Chamber, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

- (1) the type of interest concerned; and
- (2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 MINUTES OF THE LAST MEETING HELD ON 21 JUNE 2017 (Pages 1 - 8)

To agree the minutes of the last meeting held on 21 June 2017 as a true and correct record.

3 PUBLIC SPEAKING

To consider any applications from members of the public to speak at the meeting.

4 EXECUTIVE AND CABINET MEMBER DECISIONS (Pages 9 - 16)

To consider the Executive and Cabinet Member Decisions within the portfolios of the Leader of the Council and Deputy Leader of the Council, taken since the last meeting of the Committee.

5 FORWARD PLAN (Pages 17 - 22)

To consider the content of the Council's Forward Plan, September 2017 to January 2018, relating to the portfolios of the Leader of the Council and Deputy Leader of the Council.

6 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/2018 (Pages 23 - 74)

To consider the level of spending against the Council's Revenue and Capital budgets for the first three months to 30 June 2017.

7 COUNCIL PLAN PERFORMANCE REPORT Q1 2017/2018 - VISITOR AND CULTURAL ECONOMY (Pages 75 - 90)

To present performance against the Council Plan 2015-2020 in relation to the theme of Visitor and Cultural Economy.

8 TOURISM PERFORMANCE REPORT (Pages 91 - 100)

To provide the Committee with information on tourism performance using various indicators.

9 PARKING SERVICES PERFORMANCE REPORT (Pages 101 - 116)

To provide information on the performance data of Council owned and managed car parks and on street parking, both with regards to patronage and income in 2016/2017, with some additional information of the first four months of 2017/2018.

10 SCRUTINY WORKPLAN (Pages 117 - 126)

To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

11 DATE OF NEXT MEETING

To note the date and time of the next meeting as Wednesday, 25 October 2017, commencing at 6pm.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Chris Kelly, Acting Scrutiny Manager, Tel: 01253 477164, e-mail chris.kelly@blackpool.gov.uk

Copies of agendas and minutes of Council and committee meetings are available on the Council's website at www.blackpool.gov.uk.

Agenda Item 2

MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING - WEDNESDAY, 21 JUNE 2017

Present:

Councillor Hunter (in the Chair)

Councillors

Mrs Callow JP
Matthews

Mitchell
Roberts

Ryan
D Scott

Singleton

In Attendance:

Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)

Councillor Fred Jackson, Cabinet Member for Highways and Environmental Services.

Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

Councillor Mrs Christine Wright, Cabinet Member for Housing

Mr Steve Thompson, Director of Resources

Mr Anthony Lockley, Head of Strategic Development

Mr Paolo Pertica, Head of Visitors Services

Mr Ian Barnes, Accountant, Treasury Management

Mrs Clare Nolan-Barnes, Head of Coastal and Environmental Partnership Investments

Mr Steve Sienkiewicz, Clerk to the Committee.

Apologies had been received from Councillor G. Coleman who was engaged elsewhere on Council business.

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 MINUTES OF THE LAST MEETINGS HELD ON 2 FEBRUARY 2017 AND 10 FEBRUARY 2017

The Committee agreed that the minutes of the last meetings held on 2 February 2017 and 10 February 2017 be signed by the Chairman as a true and correct record, subject to the following statement being added to the minutes for agenda item 2 on 10 February 2017:

‘The Committee would like to place on record its thanks and appreciation to all our staff who are our greatest asset and who have risen to the challenge in what have been and continue to be very difficult times’.

3 PUBLIC SPEAKING

The Committee noted that there were no applications from members of the public to speak at the meeting.

**MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 21 JUNE 2017**

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions within the remit of the Committee taken since the last meeting of the Committee.

Councillor Jackson, Cabinet Member for Highways and Environmental Services responded to a question from the Committee in connection with decision number PH12/2017 'The proposed fees and charges for the Integrated Transport section, relating to the Rideability service for 2017/2018'. He confirmed that the increased charges had been agreed in advance with the service and that it remained as popular as it had been previously.

The Committee raised questions in relation to decision number EX11/2017 'To consider the authorisation of £1,995,000 expenditure and the associated funding package in order to carry out priority works to the Coronation Street façade and Spanish Hall roof of the Winter Gardens complex'. Members expressed concern that the scaffolding on Coronation Street had been there for several months and asked what progress was being made. Mr A. Lockley, Head of Strategic Development explained that the reason was due to the continued work on the façade that would re-commence after the summer and it not making any sense to dismantle and re-erect the scaffolding during that time. The Committee asked about the possibility of nearby businesses being compensated for the downturn in business and inconvenience during the time of the works. Councillor Campbell, Deputy Leader of the Council responded by explaining that a reduction in business rates for those affected would be looked into.

The Committee agreed to note the Executive and Cabinet Member decisions.

5 FORWARD PLAN

The Committee considered the items contained within the Forward Plan, June 2017 – September 2017, relating to the portfolios of the Cabinet Members whose responsibilities fell within the remit of the Committee.

In relation to decision reference 11/2017 'Purchase of property for Starter Home development in Mereside/South Blackpool Council', it was agreed and noted that the relevant Cabinet Member was Councillor Wright and not Councillor Smith as stated within the report. Asked by the Committee to provide more details about the proposal, Councillor Wright explained that a decision would not be taken this year and therefore the item could be removed from the Forward Plan. She further explained that the required consultation process would add to the timescales and that it was the Homes and Communities Agency that was interested in potential sites for starter homes.

In connection with decision reference 4/2017 'Housing Plan for an Ageing Population', Councillor Wright confirmed that the examination of sheltered housing requirements would be included in this proposal.

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In relation to decision reference 19/2017 'Consideration of a new Housing Strategy for Blackpool', the Committee pointed out that the proposed consultation was to be conducted via the Council's website and raised concerns that it was unlikely to be fully inclusive and reach out far enough as a result. Councillor Campbell stated she did not wish to exclude anyone from participating in the consultation and would therefore look into this further.

The Committee agreed to note the Forward Plan items.

6 PROVISIONAL REVENUE OUTTURN 2016/2017

The Committee considered the Provisional Revenue Outturn for 2016/2017 compared with the approved budget and the capital expenditure in the year ended 31 March 2017 with sources of funding.

The report was presented by Mr S. Thompson, Director of Resources. He provided a summary of the current situation before responding to questions from the Committee.

In relation to Ward Budgets, the Committee noted the scheme commitments of £287,000 being carried forward into 2017/2018, although the report also indicated a £39,000 overspend relating to expected income not being realised. Members asked for more information on this and Mr Thompson explained that the £287,000 would carry over in full, although he agreed to find out more detail regarding the £39,000 and report back in due course.

The Committee pointed out the overspending and income shortfalls of £109,000 in Illuminations, within the Places Directorate and asked what was being done to ensure income shortfalls were minimised in the future. Mr Thompson explained that the Director of Place would try to compensate for the indicated shortfall going forward and that actions would be put in place from lessons learnt over the previous year.

Pointing out that the income target for Parking Services had not been achieved, the Committee asked for details as to what was being done to improve the situation during the current year. Mr P. Pertica, Head of Visitors Services explained that a review had been carried out and all possible actions were being taken to improve payment methods for public parking. Councillor Smith, Cabinet Member for Regeneration, Enterprise and Economic Development added that there had been a number of issues with payment machines that had now been rectified and he was confident that the target would be met this year.

The Committee discussed the £5.4m overspend within Children's Services which was largely attributable to the high numbers of looked after children within the borough. Members highlighted the fact that numbers had continued to rise and had ended at an all-time high of 529 by the end of March 2017. Asked how long it might be before numbers were reduced, Mr Thompson pointed out that on average, 30 new care admissions were made each month but this had recently dropped to 23. A number of new initiatives were underway under the leadership of the new Director of Children's Services, including more residential family placements, which were helping to reduce the overall

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numbers of looked after children. Members sought assurances that no children were being put at risk whilst the initiatives were underway to reduce the overall numbers of looked after children. Councillor Campbell explained that the efforts being undertaken would ensure the children were safe, whilst at the same time reducing the high numbers of children placed in care. She added further that no one within the Council would put a child at risk and such practice would never be accepted. The Chairman added that he was confident that the welfare of the children was being put first at all times.

Mr Paolo Pertica, Head of Visitors Services, indicated that as a result of his role on Bsafe Blackpool, he was aware that there had been a national upsurge of children being admitted to care and that the issue was not exclusive to Blackpool or the North West of the Country. This had occurred largely as a result of a small number of high profile failures in recent years and a tendency for the authorities to have adopted a more risk averse attitude. Councillor Campbell added that a gradual reduction in numbers was now hoped for, based upon current initiatives that were underway, although she was confident that all children who were currently placed in care, actually needed to be there.

The Committee went on to ask about the referrals process for children in care and questioned whether the current numbers of referrals being made were appropriate. Mr Pertica explained that currently, too many inappropriate referrals were being made, pointing out that on the basis of a risk averse approach, there has been a tendency to make referrals when alternative actions might have been considered more appropriate. For example, it may not be appropriate to undertake a full referral for a child who was considered to be within a safe family environment. He explained that work was being undertaken within the various agencies to reduce the amount of inappropriate referrals.

The Committee agreed to note the report.

Background papers: None.

7 TREASURY MANAGEMENT OUTTURN REPORT FOR YEAR ENDED 31 MARCH 2017

The Committee considered the Treasury Management Outturn report for the year ended 31 March 2017. The report was presented by Mr S. Thompson, Director of Resources who provided an overall summary of the situation within the report. In doing so, he indicated that the £185m in NET external loans was considered average for a Council such as Blackpool. He pointed out that there had been a £1.5m overall surplus within the revenue account, although cautioned that this was unlikely to be available during the current financial year due to budget cut requirements.

The Committee agreed to note the report.

Background papers: None.

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8 COMMUNITY SAFETY PERFORMANCE REPORT APRIL 2016 - MARCH 2017

The Committee considered a report which outlined the Community Safety Partnership's priorities between April 2016 and March 2017. The priorities discussed within the report were the Partnership priorities for 2016/2019: Violence Against The Person, Antisocial Behaviour, Domestic Abuse, Sexual Offences and Rape, and Child Sexual Exploitation. The report also made reference to other ongoing work such as Hate Crime, Counter Terrorism, Serious Organised Crime and Modern Day Slavery. The report was presented by Mr P. Pertica, Head of Visitors Services.

It was reported that during the period between 2004/2005 and 2014/2015, crime in Blackpool had consistently reduced year on year which created an extremely challenging baseline from which to achieve further reductions. Therefore, in 2015/2016 all crime had increased for the first time in a number of years partly due to this baseline, but also due to a change in emphasis around harm and risk. The shift in focus had actively encouraged victims to come forward and report crimes such as hate and sexual offences which, although presenting within the figures as an increase, was actually considered to be a positive outcome. The trend of increases in 2015/2016 continuing through 2016/2017 was also being seen across the County.

The report indicated that all crime in Blackpool for the period April 2016 to March 2017 was up by 12.4% compared to the previous year. The crime categories contributing to the majority of this increase were Violence Against the Person, up by 14.6% and Theft Offences (predominantly burglary and vehicle offences), up by 13.3%. Mr Pertica accepted that the overall situation was unfortunate and the current emphasis was being placed on attempting to reduce crime that was considered to be more harmful. The current priorities for the Safety Partnership were around domestic abuse and sexual offences. It was pointed out that for many years, domestic abuse incidents were not being recorded and that in recent years, there had been a high increase in reporting of sexual offences, largely due to a number of high profile historic cases. Over 30% of sexual offences reported recently were classed as non recent (over 1 year old).

Mr Pertica also pointed out that in the case of many of the categories of crime within the report, the figures in Blackpool had fallen in comparison with other areas.

The Committee asked about the reported increase of 40.5% relating to Sexual Offences on children aged under 16 and whether it would be possible to provide a further breakdown of figures. Mr Pertica explained that this was a difficult area to categorise and at the age 16 threshold, certain consensual activities which were illegal by statute at age under 16, would become legal.

In relation to the use of CCTV, the Committee asked that in future, whether it would be possible to include details of prosecutions where CCTV had been used, within the report. Councillor Campbell explained that unfortunately it would not be possible to include such information, as the authorities would not differentiate which prosecutions took place directly as a result of CCTV footage, as opposed to other means of evidence. Members agreed with Councillor Campbell that CCTV was still appreciated as an extremely valuable asset in the fight against crime.

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The Committee agreed to note the report.

Background papers: None.

9 BATHING WATER MANAGEMENT

The Committee considered a report which gave details of the delivery of the Council's statutory and other duties in respect of bathing water management. The report provided an outline of the various statutory duties including statistics, performance indicators and areas of concerns.

The report was presented by Mrs C. Nolan-Barnes, Head of Coastal and Environmental Partnership Investments. She reported that all statutory duties had been fulfilled and that an improvement in bathing water quality had been recorded, with the blue flag status being maintained at Blackpool South.

It was also reported that the current Action Plan was being reviewed and that United Utilities had continued to invest in Blackpool, which would hopefully add further to improvement in water quality.

The Committee asked if there had been any requests made to place waste water from the extraction of shale gas (fracking) into the open sea. Mrs Nolan-Barnes stated she was unaware of any such requests, but considered it highly unlikely due to the environmental dangers that would be associated with it. She agreed to find out more details of what would be the outcome for waste water from that process, and to report back in due course.

The Committee agreed to note the report.

Background papers: None.

10 FLOOD RISK MANAGEMENT

The Committee considered a report which outlined the delivery of the Council's statutory duties in respect of flood risk management. The report provided an outline of the various statutory duties under the Flood and Water Management Act 2010, including statistics, performance indicators and areas of concern. The report was presented by Mrs C. Nolan-Barnes, Head of Coastal and Environmental Partnership Investments, who provided the Committee with a summary of the report before responding to questions.

In relation to the short term action plan, the Committee noted that the requirement to develop a policy and process to undertake flood related works and to develop a policy to define how and when powers under Section 14a of The Land Drainage Act 1991 could be used, was not relevant to Blackpool as a single tier Authority and was being progressed by Lancashire County Council for its 12 district authorities. Asked if there was a risk management policy or process in place for this locally, Mrs Nolan-Barnes confirmed that Blackpool was still subject to the same legislation and would still have a requirement to comply.

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Mrs Nolan-Barnes pointed out that Blackpool Council was represented at the Environment Agency's North West Regional Flood and Coastal Committee, which was attended by Councillor Jackson, Cabinet Member for Highways and Environmental Services. Councillor Jackson indicated the successes highlighted within the report and stated his wish to thank everyone involved in flood defence work and water quality. He stated that Blackpool would not be complacent and was working to achieve blue flag status across all of the town's beaches.

The Committee agreed to note the report.

Background papers: None.

11 SCRUTINY WORKPLAN

The Committee considered its Workplan for the remainder of the current Municipal Year. The Chairman explained that it was a flexible, working document and he was open to suggestion from members for Workplan items at any time. He added that any issues raised by the Committee would be taken to the Workplan meetings which were held with Directors.

The Committee also considered the monitoring recommendations table which had been included, enabling Members to monitor progress on the implementation of scrutiny recommendations.

Members agreed that following the scrutiny review on Landaus that had taken place some time ago, it would now be timely to receive a report on the actions that had taken place, following the implementation of recommendations.

The Committee agreed:

1. To note the Workplan and scrutiny recommendations table.
2. To request an update report on the implementation of recommendations following the Landaus scrutiny review.

Background papers: None.

12 DATE OF NEXT MEETING

The Committee agreed to note the date of the next meeting as Wednesday, 13 September 2017, at 6.00pm.

Chairman

(The meeting ended at 7.17 pm)

Any queries regarding these minutes, please contact:

Chris Kelly, Acting Scrutiny Manager

Tel: 01253 477164

E-mail: chris.kelly@blackpool.gov.uk

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Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager.
Date of Meeting	13 September 2017

EXECUTIVE AND CABINET MEMBER DECISIONS

1.0 Purpose of the report:

- 1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships, taken since the last meeting of the Committee.

2.0 Recommendation(s):

- 2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

3.0 Reasons for recommendation(s):

- 3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.

5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.

5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

5.4 Witnesses/representatives

5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Christine Wright, Cabinet Member for Housing

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 4 (a) Summary of Executive and Cabinet Member decisions taken.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>WINTER GARDENS CONFERENCE AND EXHIBITION CENTRE The Executive agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. That £500,000 expenditure is authorised in order to fund an enabling works package for the proposed Conference and Exhibition Centre. 2. To delegate approval of the detailed programme of enabling works to the Director of Place. 3. To note that a further report will be brought to the Executive once the Growth Deal 3 grant funding application evaluation process is completed. 	<p>To consider the authorisation of £500,000 expenditure in order to fund an enabling works package for the proposed Conference and Exhibition Centre.</p>	<p>EX20/2017</p>	<p>19 June 2017</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>
<p>TRANSPORT FOR THE NORTH – INCORPORATION AS A SUB-NATIONAL TRANSPORT BODY The Executive agreed the recommendation as outlined namely:</p> <ol style="list-style-type: none"> 1. To approve the making by the Secretary of State of Regulations under section 102E of the Local Transport Act 2008 to establish Transport for the North as a Sub-National Transport Body. 2. To approve the transfer of Rail North Limited to Transport for the North so that it can be subsumed within Transport for the North. 	<p>The purpose of this report is for the Executive to consent to the making of Regulations by the Secretary of State to establish Transport for the North as a sub-National Transport Body under section 102E of the Local Transport Act 2008. The consent of each Constituent Authority is required to the making of Regulations by the Secretary of State.</p>	<p>EX24/2017</p>	<p>17 July 2017</p>	<p>Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)</p>

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<ol style="list-style-type: none"> 3. To approve the signing of a new Rail Franchise Management Agreement with Transport for the North replicating as far as possible the current Rail North Limited Members Agreement 4. To agree to the continuation of the payment of the current funding for Rail North Limited to Transport for the North after its inauguration. 				
<p>HOUSING PLAN FOR THE AGEING POPULATION The Executive agreed the recommendation as outlined namely: To adopt the Housing Plan for the Ageing Population, as attached at Appendix 3a to the Executive report.</p>	<p>To consider the final version of a new strategy that seeks to ensure that people in Blackpool have appropriate and safe housing as they grow older.</p>	<p>EX25/2017</p>	<p>17 July 2017</p>	<p>Councillor Mrs Christine Wright, Cabinet Member for Housing</p>
<p>ALLOCATION OF SOCIAL HOUSING The Executive agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. To enter into a new Partnership Agreement with local social housing providers and Fylde Borough Council and Wyre Borough Council to maintain and further develop the My Home Choice Fylde Coast sub-regional system for letting social housing. 2. To enter into a new contract for the provision of software for the My Home Choice system on behalf of the partnership. 	<p>To consider changes to the arrangements for the allocation and letting of social housing in Blackpool.</p>	<p>EX26/2017</p>	<p>17 July 2017</p>	<p>Councillor Mrs Christine Wright, Cabinet Member for Housing</p>

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>3. That the new Blackpool Council / Blackpool Coastal Housing Local Lettings Policy is adopted for Blackpool Council-owned housing stock.</p> <p>4. To authorise the Head of Housing to commenced a public consultation exercise on changes to the way that all social housing in the Blackpool is allocated and that a report is brought back to Executive with proposed changes to the allocations policy.</p>				
<p>BUSINESS LOANS FUND- SCHEME OPERATION AND ELIGIBILITY CRITERIA FOR LOANS</p> <p>The Leader of the Council agreed the recommendation as outlined namely: To agree the proposed scheme operation for the Council Business Loans Fund, noting that this scheme supersedes the terms of operation of the Blackpool Investment Fund agreed on 13 April 2013.</p>	<p>To consider and agree the future operation of the extended Council Business Loans Fund.</p>	<p>PH42/2017</p>	<p>27 July 2017</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>
<p>CHANGES TO BUSINESS RATES RELIEF</p> <p>The Leader of the Council agreed the recommendation as outlined namely: To note the changes in Business Rates Reliefs, and approve the introduction of the local Revaluation Relief and Public House Relief.</p>	<p>To update on current developments affecting Business Rates and inform on schemes of support both national and local, aimed at supporting eligible businesses adversely affected by the 2017 Rates Revaluation.</p>	<p>PH43/2017</p>	<p>27 July 2017</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>BOARD NOMINATION – GROWTH LANCASHIRE LTD The Leader of the Council agreed the recommendations as outlined namely:</p> <ol style="list-style-type: none"> 1. To agree to take up the offer a Non-Executive Director position on the board of Growth Lancashire in the form of additional Public Sector Director. 2. That Councillor Mark Smith is nominated as Blackpool Council’s Board representative. 	To decide whether to take up the offer of a Non-Executive Director on the board of Growth Lancashire in the form of an additional Public Sector Director, and if so, to propose the nomination of the Cabinet Member for Regeneration, Enterprise and Economic Development as Blackpool Council’s board representative on Growth Lancashire Limited.	PH44/2017	27 July 2017	Councillor Simon Blackburn, Leader of the Council
<p>OBJECTIONS TO THE BOROUGH OF BLACKPOOL (MAYOR AVENUE) (PERMIT PARKING) ORDER 2017 The Deputy Leader of the Council resolved as follows: Having considered carefully the representations made, to still proceed with the Traffic Regulation Order as originally proposed.</p>	To consider a representation on the impact of introducing Residents Parking on the southeast side of Mayor Avenue and Limited Waiting on the northwest side in order to safeguard access for residents and emergency services.	PH46/2017	23 August 2017	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
<p>COMMUNITY ASSET TRANSFER POLICY – EXPRESSION OF INTEREST FORM The Leader of the Council agreed the recommendation as outlined namely:</p> <ol style="list-style-type: none"> 1. To approve the updated policy and expression of interest form. 2. To agree the introduction of an expression of interest form to enable an initial view to be taken by the Council in line with the current policy criteria, regarding the viability of such a transfer. 	To consider an additional step in the process for community asset transfers. At present applications can be made via one singular detailed expression of interest/ application form and are considered in line with the process agreed by Executive on 11 November 2013.	PH48/2017	24 August 2017	Councillor Simon Blackburn, Leader of the Council

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager.
Date of Meeting	13 September 2017

FORWARD PLAN

1.0 Purpose of the report:

1.1 The Committee to consider the content of the Council's Forward Plan September 2017 to January 2018, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Member for Projects and Partnerships.

2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.

2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

3.0 Reasons for recommendation(s):

3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.

5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.

5.3 Attached at Appendix 5 (a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

5.6 Witnesses/representatives

5.6.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Mrs Christine Wright, Cabinet Member for Housing.
- Councillor Ivan Taylor, Cabinet Member for Projects and Partnerships

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 5 (a) – Summary of items contained within Forward Plan September 2017 to January 2018.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS**(SEPTEMBER 2017 TO JANUARY 2018)**

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
September 2017	Evaluation of the impact of the South Beach Selective Licensing scheme and plans for regulation of housing in the area after the scheme ends.	3/2017	Executive	Cllr Mrs Wright
September 2017	Blackpool Local Transport Plan 2017-2022.	7/2017	Council	Cllr Campbell
September 2017	Applications for Business Loans above £500,000.	8/2017	Executive	Cllr Blackburn
September 2017	ICT and Information Strategy.	18/2017	Executive	Cllr Blackburn
September 2017	Consideration of a new Housing Strategy for Blackpool.	19/2017	Executive	Cllr Mrs Wright
September 2017	To agree the adoption of the revised Holiday Accommodation Supplementary Planning Document.	20/2017	Executive	Cllr Smith
September 2017	Blackpool Airport Enterprise Zone Masterplan.	21/2017	Executive	Cllr Smith
September 2017	To agree strategic acquisitions in or adjoining the Enterprise Zone	22/2017	Executive	Cllr Smith
September 2017	Conference Centre budget and approval to proceed with the project to completion.	23/2017	Executive	Cllr I Taylor
*September 2017	Town Centre Investment(this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	24/2017	Executive	Cllr Smith
*September 2017	Development of Madame Tussauds Attraction	25/2017	Executive	Cllr Smith
*January 2018	Council Tax Reduction Scheme 2018/2019	26/2017	Council	Cllr Blackburn

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting	13 September 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/2018

1.0 Purpose of the report:

1.1 To consider the level of spending against the Council's Revenue and Capital budgets for the first three months to 30 June 2017.

2.0 Recommendation(s):

2.1 To consider the report and to identify any further issues for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

3.1 To ensure financial performance against the Council's Revenue and Capital Budget is kept under review by members.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

Not applicable.

4.0 Council Priority:

4.1 The relevant Council Priority is 'The economy: Maximising growth and opportunity across Blackpool.'

5.0 Background Information

5.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for month 3, the period April 2017 – June 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of progress to date against the Council's latest capital programme.

5.2 The report is due to be considered by the Executive at its meeting of 11 September 2017. Committee Members are advised that the Executive is recommended:

1. To note the report.

2. To lobby Government along with other local authorities facing similar pressures and the Local Government Association for more funding to cope with the mounting demand and new burdens presenting in Children's Services.

3. To require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Parking Services, Treasury Management/Business Loans Fund and Places.

Does the information submitted include any exempt information?

No

List of Appendices:

Report

Appendix 1 - Revenue Summary

Appendix 2 - Schedule of Service forecast overspendings

Appendix 3a - Chief Executive

Appendix 3b - Governance and Partnership Services

Appendices 3b/c - Ward Budgets

Appendix 3d - Resources

Appendix 3e - Places

Appendix 3f - Strategic Leisure Assets

Appendix 3g - Community and Environmental Services

Appendix 3h - Adult Services

Appendix 3i - Children's Services

Appendix 3j - Public Health

Appendix 3k - Budgets Outside the Cash Limit

Appendix 4 - Capital Monitoring

Appendix 5 - Cash Flow Summary

Appendix 6 - General Fund Balance Sheet Summary

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 An Equalities Impact Assessment was produced as a part of the budget setting process and remains relevant.

9.0 Financial considerations:

9.1 See reports and appendices to this report.

10.0 Risk management considerations:

10.1 Impact of financial performance on Council balances. Financial performance against approved Revenue and Capital budgets.

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 None

13.0 Background papers:

13.1 None

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
11 SEPTEMBER 2017

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2017/18

1. Introduction

- 1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 3 months of 2017/18, i.e. the period to 30th June 2017, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme and statements relating to Cash Flow Summary and Balance Sheet Summary.

2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
- Appendix 3a - Chief Executive
 - Appendix 3b - Governance and Partnership Services
 - Appendix 3b/c - Ward Budgets
 - Appendix 3d - Resources
 - Appendix 3e - Places
 - Appendix 3f - Strategic Leisure Assets
 - Appendix 3g - Community and Environmental Services
 - Appendix 3h - Adult Services
 - Appendix 3i - Children's Services
 - Appendix 3j - Public Health
 - Appendix 3k - Budgets Outside the Cash Limit.

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2017/18. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

3. Directorates' Budget Performance

3.1 As a supportive measure to give services every chance to deliver a break-even budget, the Executive agreed at its meeting on 19th June 2017 to write-off all service overspends and carry forward the 2016/17 underspend of £287k on Ward Budgets.

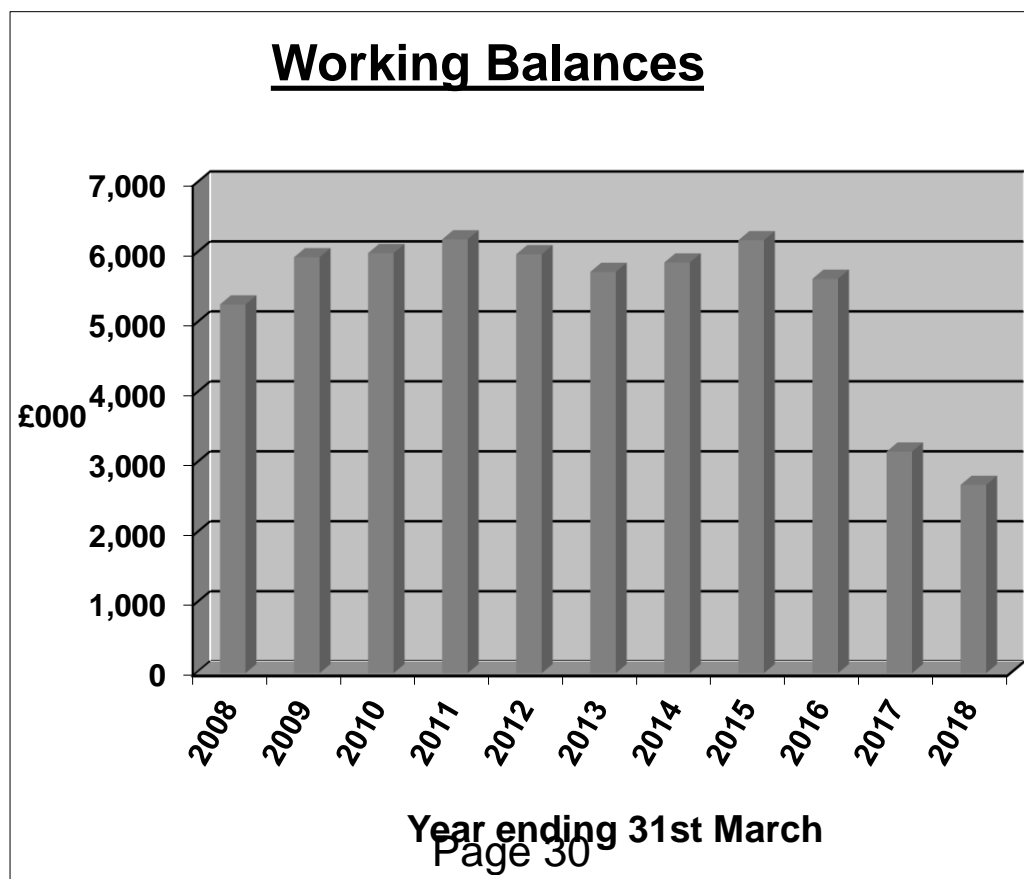
3.2 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 3 forecast overspend of £3,475k for 2017/18 are summarised below:-

Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £4,256k is forecast. Children's Social Care is forecast to overspend by £3,926k, mainly due to increases in the numbers since budgets were set by almost 10% to 546 and average placement cost of Looked After Children (LAC) due to lack of capacity in the market along with more complex care needs. There are overspends in Education of £153k predominately relating to the SEN Transport Service and partly due to the savings target which is forecast not to be achieved and the Education Services Grant of £175k due to the loss of funding arising from the grant ceasing from September 2017 although this is partly offset by a transitional grant. Children's Safeguarding is forecasting an overspend of £38k due to the cost of agency staff in place to manage the extremely high number of LAC and child protection cases. A number of solutions to try and mitigate the cost pressures are being implemented. Developments include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home based on a model established in Blackburn and the launch of the Vulnerable Adolescent Hub in July 2017 which will enable young people to be more effectively helped to prevent the need for higher level service interventions. The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage and should ultimately help to reduce the number of new-born admissions into the care system. A new procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and in cases where the child is 12 years or over, by the Director of Children's Services.	4,256

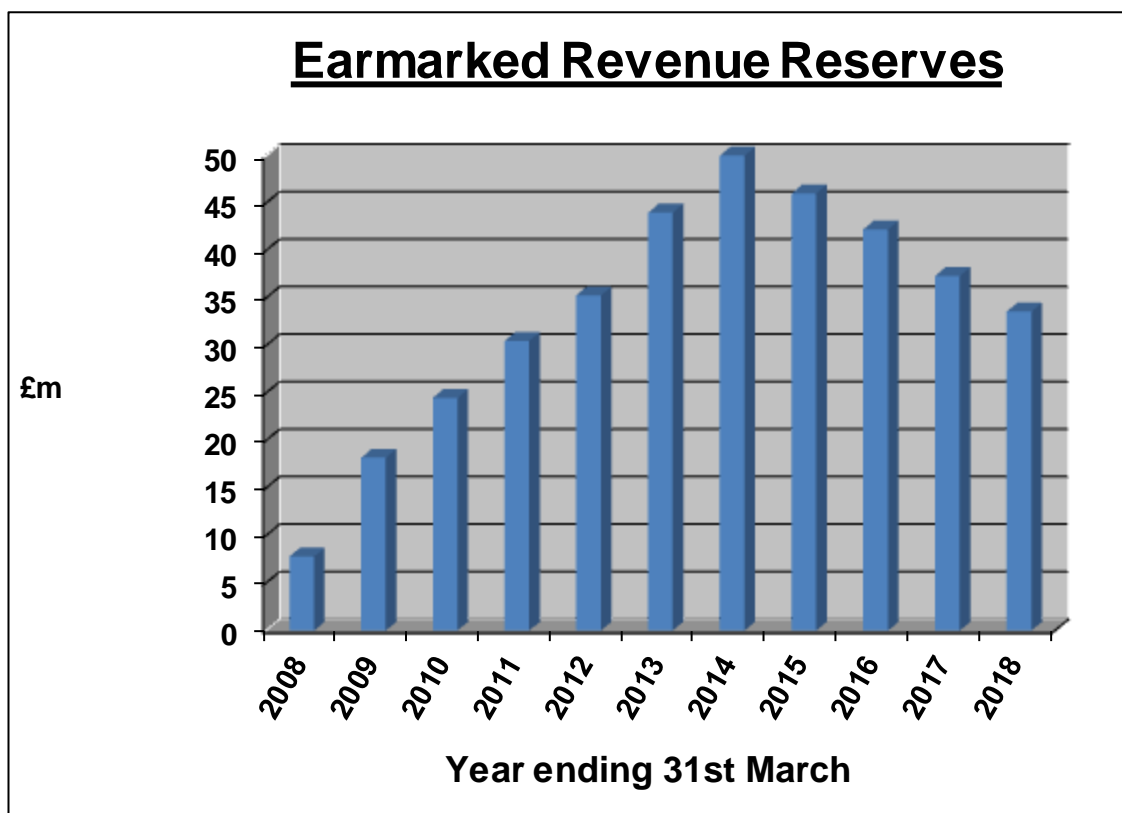
	<p>There is also a new demand management strategy in place which seeks to reduce the total number of admissions into care each month. A new Commissioning role is being created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements and review the options for stepping children down into more affordable provision. The Independent Placement Overview panel now meets on a weekly basis and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over.</p>	
Budgets Outside the Cash Limit	<p>An overspend of £919k is forecast. Parking Services is £544k down mainly due to the delay in implementing 'on-street parking' schemes, loss of parking spaces and prudential borrowing costs. Treasury Management is forecasting an overspend of £428k. The Council is currently using temporary borrowing to finance Prudentially-funded capital expenditure and the resultant saving partially offsets the Business Loans Fund which has a savings target of £1,800k. Concessionary Fares are forecasting a pressure of £70k mainly due to the ongoing pressure arising from increased bus and tram patronage. The cost to the Council of supporting the Subsidiary Companies is an underspend of £123k due to the reducing balance payback of prudentially-borrowed schemes.</p>	919
Places	<p>An overspend of £275k is forecast. Growing Places has a pressure of £92k mainly due to pressures in Planning amounting to £112k. Other pressures are mainly due to reduced income in both Cultural Services and Visitor Economy.</p>	275
Resources	<p>An overspend of £235k is forecast. Property Services is forecasting a £155k overspend based on the current pace of property rationalisation and pressure from rental income within the Central Business District. Other pressures are mainly due to savings targets that are not fully met yet.</p>	235
Strategic Leisure Assets	<p>Strategic Leisure Assets is forecasting a £878k pressure. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves. The forecast a cumulative deficit as at 31st March 2018 is £6,307k. This incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile. The Leisure Assets portfolio is currently forecast to break-even, in-year, during 2021/22.</p>	Net nil

Community and Environmental Services	An underspend of £6k is forecast. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.	(6)
Governance and Partnership Services	An underspend of £230k is forecast. This is due to a combination of service demand and a forecast underspend on Wards.	(230)
Adult Services	An underspend of £443k is forecast. Adult Commissioning Placements are forecasting an underspend of £337k due to high cost packages of care transferring to Blackpool Clinical Commissioning Group (CCG), offset by slippage in the Housing Related Support savings target. Commissioning and Contracts are forecasting an underspend of £75k on staffing.	(443)
Contingencies /Reserves	Review of Contingencies and Reserves and calculated release in part to General Fund. The Contingency line includes corporate savings that are managed centrally e.g. £1.5m Procurement saving. Corporate Leadership Team are reviewing all services and savings targets which includes a review of all vacant posts, discretionary spend and how some services are delivered to drive out this forecast underspend.	(1,531)
Total		3,475

3.3 The graph on the page below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.4 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council’s financial standing an equivalent graph to that of working balances is shown below:



4. Directorate Budget Savings Performance

4.1 As at 30th June 2017 22% of the 2017/18 savings target has been delivered. The full-year forecast predicts that 81% will be achieved by the year-end, which takes into account anticipated pressures and savings.

4.2 The full-year effect of the 2017/18 savings in 2018/19 amounts to 63% of the 2017/18 target which reflects the non-recurrent savings and recurrent in-year pressures/savings.

5. Collection Rates

5.1 Council Tax

At the end of month 3 the amount collected for Council Tax (excluding Police and Fire precepts) was £13.1m and the collection rate was 25.8%. This compares to £12.4m and 25.6% at the same point in 2016/17. The increase of 0.2% compared to the previous year equates to £0.1m. The amount collected has actually risen by £0.7m and the movement of £0.6m is mainly due to increases in both the Council Tax rate and base.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme the target collection rate is still 97.5% over a 4-year collection period as approved on 25th January 2016 as part of the setting of the Council Tax Base for 2016/17.

5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The Scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means-tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided. From 1st April 2017 the scheme was amended so that certain vulnerable groups would have the 27.11% reduced to 13.56%. This has the effect of reducing the amount to be collected.

At the end of month 3 the amount collected (excluding Police and Fire precepts) in respect of the Council Tax Reduction Scheme and Council Tax for those who have to pay CTRS, either for the first time or in addition to a proportion of their Council Tax, was £0.66m and the collection rate was 17.9%. This compares to £0.76m and 17.3% at the same point in 2016/17.

The likely impact for 2017/18 is that the underlying rate of collection of Council Tax Reduction Scheme will be under greater pressure than 2016/17 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 3 the amount collected for Business Rates was £12.9m and the collection rate was 24.9%. This compares to £14.0m and 25.5% at the same point in 2016/17. The reduction of 0.6% compared to the previous year equates to £0.4m, though changes in both the Business Rate multiplier and base (due to the Revaluation in April 2017) have made negative contributions of £0.7m, offset by a compensating increase to the NDR Top-up amount. The Council's share of business rate yield continues at 49%.

From April 2014 Business Ratepayers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay. However, over 350 business rate summonses were issued in July.

The unaudited Business Rate cumulative deficit as at 31st March 2017 is £785k. The Council's share of this is £385k (49%).

6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.

- 6.2 The report includes the capital programme as approved by the Executive in February 2017. The month 3 report has traditionally included this data for comparative purposes. Future reports may show some changes in the capital programme, representing schemes that were approved after submission of the 2017/18 capital programme.
- 6.3 As at month 3 an overall nil variance on capital schemes is anticipated.

7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2017/18.
- 7.2 During the first 3 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 3. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 3-month period, there has been an increase in cash and cash equivalents of £23.8m and an increase in short-term borrowing of £26.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme.

9. Conclusions and Recommendations

- 9.1 Between the 6 years 2011/12 – 16/17 the Council planned for and delivered Budget savings of £118.5m on a controllable Revenue Budget of some £300m. This reflects one of the highest cuts per head of population across local authorities in England and in an environment of growing demands upon services as commensurate of an authority with such recognised pockets of significant deprivation.
- 9.2 The Medium-term Financial Sustainability Strategy 2016/17 – 21/22 always identified 2017/18 as the critical financial year to navigate, being the last of the very high Budget gap years to bridge and following 6 years of significant erosion of resources. This is now proving to be the case.

- 9.3 This report is the first formal detailed financial monitoring report by directorate of the 2017/18 financial year. Working balances are estimated to fall by £3,475k against the budgeted position over the year. This fall is in the context of the unaudited, adjusted working balances at the start of the year of £6,166k.
- 9.4 By far the Council's biggest financial risk and pressure is the demand growth in Children's Social Care. This is not unique to Blackpool – Local Government Association (LGA) research as recent as 9th August 2017 concluded that "Children's services are at breaking point (nationally) with 75% of councils overspending to keep vital protections in place". The review found that in 2015/16 councils surpassed their children's social care budgets by £605m in order to protect children at immediate risk of harm. 172,290 children in England and Wales were subject to child protection inquiries in 2015/16, compared to 71,800 in 2005/06 – a 140% increase in just 10 years. The equivalent figure for Blackpool is more than double this increase at 328%.
- 9.5 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2017/18 within this report contravenes the second of the two specific conditions that excess spending does not:
1. exceed 1% (= £4.2m) of the authority's total gross revenue expenditure; or
 2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (= £3.0m).

In the context of £34m of Earmarked Revenue Reserves and with 9 months of the financial year remaining there should still be sufficient opportunity to improve the position such that Working Balances of at least £3.0m are reached, but action does need to be taken immediately. Revised service and financial plans are underway to do so, including the review of non-essential spend and delays to filling non-front line vacancies.

- 9.6 The Executive is asked:
- i) to note the report;
 - ii) to lobby Government along with other local authorities facing similar pressures and the LGA for more funding to cope with the mounting demand and new burdens presenting in Children's Services; and
 - iii) to require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets, Parking Services, Treasury Management/Business Loans Fund and Places.

Steve Thompson
Director of Resources

30th August 2017

Blackpool Council

Revenue summary - budget, actual and forecast:

BLACKPOOL COUNCIL							2016/17 (UNDER)/OVER SPEND B/FWD £000
FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2018							
SUMMARY							
APP.	GENERAL FUND NET REQUIREMENTS	BUDGET	EXPENDITURE		VARIANCE		
		ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
3(a)	CHIEF EXECUTIVE	746	60	686	746	-	-
3(b)	GOVERNANCE & PARTNERSHIP SERVICES	1,625	783	862	1,645	20	-
3(b/c)	WARD BUDGETS	557	38	269	307	(250)	(287)
3(d)	RESOURCES	3,967	377	3,825	4,202	235	-
3(e)	PLACES	3,604	196	3,683	3,879	275	-
3(f)	STRATEGIC LEISURE ASSETS	(190)	(383)	1,071	688	878	-
3(g)	COMMUNITY & ENVIRONMENTAL SERVICES	42,446	(549)	42,989	42,440	(6)	-
3(h)	ADULT SERVICES	48,225	5,581	42,201	47,782	(443)	-
3(i)	CHILDREN'S SERVICES	38,836	362	42,730	43,092	4,256	-
3(j)	PUBLIC HEALTH	22	6,533	(6,511)	22	-	-
3(k)	BUDGETS OUTSIDE THE CASH LIMIT	14,082	2,793	12,208	15,001	919	-
	CAPITAL CHARGES	(28,979)	(7,245)	(21,734)	(28,979)	-	-
	NET COST OF SERVICES:	124,941	8,546	122,279	130,825	5,884	(287)
	CONTRIBUTIONS:						
	- TO / (FROM) RESERVES	(4,185)	-	(5,171)	(5,171)	(986)	
	- 2016/17 SERVICE UNDERSPENDS	(287)	-	(287)	(287)	-	
	- REVENUE CONSEQUENCES OF CAPITAL	185	-	185	185	-	
	CONTINGENCIES	(473)	-	(1,896)	(1,896)	(1,423)	
	NW REGIONAL FLOOD DEFENCE LEVY	67	-	67	67	-	
	CONTRIBUTIONS, etc.	(4,693)	-	(7,102)	(7,102)	(2,409)	
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	120,248	8,546	115,177	123,723	3,475	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(3,475)	(3,475)	(3,475)	
	NET REQUIREMENT AFTER WORKING BALANCES	120,248	8,546	111,702	120,248	-	
GENERAL BALANCES AS AT 1st APRIL 2017							6,166
In-year (reduction in) / addition to General Fund Working Balances							(3,475)
ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2018							2,691

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Blackpool Council

Schedule of Service forecast annual overspendings over the last 12 months

Directorate	Service	Scrutiny Committee Report	July 2016 £000	Aug 2016 £000	Sept 2016 £000	Oct 2016 £000	Nov 2016 £000	Dec 2016 £000	Jan 2017 £000	Feb 2017 £000	Mar 2017 £000	Apr 2017 £000	May 2017 £000	Jun 2017 £000
CHILDREN'S SERVICES	CHILDREN'S SOCIAL CARE		3,120	3,357	3,861	3,939	4,534	4,918	5,432	5,916	5,916			3,926
STRATEGIC LEISURE ASSETS	STRATEGIC LEISURE ASSETS		668	668	668	668	668	668	668	618	618			878
PLACES	GROWING PLACES		93	93	93	93		200	200	195	195			92
CHILDREN'S SERVICES	EDUCATION				240	213	154	75						153
RESOURCES	PROPERTY SERVICES		495	495	481	283	272	147	158	180	180			155
PLACES	VISITOR ECONOMY		222	200	260	260	380	380	380	212	212			80
CHILDREN'S SERVICES	EDUCATION SERVICES GRANT		86	83	83	83	83	83	83					175
PLACES	CULTURAL SERVICES			148										103
COMMUNITY & ENVIRONMENTAL SERVICES	HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES									88	88			-
RESOURCES	REVENUES & EXCHEQUER SERVICES													95
ADULT SERVICES	ADULT SAFEGUARDING		158	158	158	157	156	155	137	143	143			-
GOVERNANCE & PARTNERSHIP SERVICES	LIFE EVENTS & CUSTOMER CARE							102	102	219	219			-
COMMUNITY & ENVIRONMENTAL SERVICES	STREET CLEANSING AND WASTE		194	106										-
COMMUNITY & ENVIRONMENTAL SERVICES	INTEGRATED TRANSPORT								101					-
	Sub Total		5,036	5,308	5,844	5,696	6,247	6,728	7,261	7,571	7,571	-	-	5,657
	Transfer to Earmarked Reserves (note 3)		(668)	(668)	(668)	(668)	(668)	(668)	(668)	(618)	(618)	-	-	(878)
	Other General Fund (under) / overspends		(1,135)	(1,760)	(2,000)	(2,400)	(2,444)	(3,257)	(3,805)	(4,483)	(4,483)	-	-	(1,304)
	Total		3,233	2,880	3,176	2,628	3,135	2,803	2,788	2,470	2,470	-	-	3,475

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Notes:

- The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their respective financial performance over a 12-month rolling basis for comparison of progress being made.
- The Strategic Leisure Assets overspend reflects the in-year position.
- In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

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Blackpool Council - Chief Executive

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHIEF EXECUTIVE						
NET EXPENDITURE						
CHIEF EXECUTIVE	602	88	514	602	-	-
HUMAN RESOURCES, ORGANISATION AND WORKFORCE DEVELOPMENT	53	(76)	129	53	-	-
CORPORATE DELIVERY UNIT	91	48	43	91	-	-
TOTALS	746	60	686	746	-	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within the Chief Executive's Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

This Directorate now includes the School Improvement Data Team transferred from Children's Services to the Corporate Delivery Unit.

The Directorate is forecasting a break-even position for 2017/18.

Budget Holder – Mr N Jack, Chief Executive

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Blackpool Council – Governance and Partnership Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
GOVERNANCE & PARTNERSHIP SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,048	737	1,311	2,048	-	-
CORPORATE LEGAL SERVICES	20	87	(67)	20	-	-
LIFE EVENTS & CUSTOMER CARE	(443)	(41)	(382)	(423)	20	-
GOVERNANCE & PARTNERSHIP SERVICES	1,625	783	862	1,645	20	-
WARDS	557	38	269	307	(250)	(287)
TOTALS	2,182	821	1,131	1,952	(230)	(287)

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Governance and Partnership Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Democratic Governance Service

The Democratic Governance Service is forecasting a break-even position for 2017/18.

Corporate Legal Services

This service is currently forecasting a break-even position.

Life Events & Customer Care

This service, which used to be called Registration and Bereavement Services, is forecasting a pressure of £20k. This is due to the current forecast level of income and staffing pressures within the Registrars and Cremation services.

Ward Budgets

Ward budgets are expected to underspend in 2017/18.

Budget Holder - Mr M Towers, Director of Governance and Partnership Services.

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Blackpool Council
Ward Budgets
2017/18
Month 3

Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2017-18 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2017-18 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. A Williams	3	3	0	0	£33,860.71	£7,600.00	£26,260.71
Bispham Ward BC1002	Cllr. Clapham Cllr. Maycock	3	3	0	0	£18,970.88	£5,775.58	£13,195.30
Bloomfield Ward BC1003	Cllr. Cain Cllr. Hobson	3	3	0	1	£21,607.99	£4,414.81	£17,193.18
Brunswick Ward BC1004	Cllr. Blackburn Cllr. G Coleman	2	2	0	0	£43,502.55	£2,199.80	£41,302.75
Claremont Ward BC1005	Cllr. I Taylor Cllr. L Williams	3	3	0	0	£17,686.86	£5,347.57	£12,339.29
Clifton Ward BC1006	Cllr. Hutton Cllr. L Taylor	6	6	0	0	£26,909.39	£9,742.50	£17,166.89
Greenlands Ward BC1007	Cllr. Ryan Cllr. Mrs Wright	7	7	0	6	£44,818.81	£5,809.59	£39,009.22
Hawes Side Ward BC1008	Cllr. D Coleman Cllr. Critchley	3	3	0	0	£34,145.90	£5,797.50	£28,348.40
Highfield Ward BC1009	Cllr. Mrs Henderson MBE Cllr. Hunter	1	1	0	0	£32,074.75	£219.80	£31,854.95
Ingthorpe Ward BC1010	Cllr. Cross Cllr. Rowson	3	3	0	0	£38,621.69	£12,731.06	£25,890.63
Layton Ward BC1011	Cllr. Mrs Benson Cllr. Mitchell	2	2	0	0	£15,822.52	£6,250.00	£9,572.52
Marton Ward BC1012	Cllr. Singleton Cllr. Elmes	3	3	0	0	£27,902.68	£4,719.80	£23,182.88
Norbreck Ward BC1013	Cllr. Callow Cllr. Mrs Callow	2	2	0	0	£15,220.91	£3,699.40	£11,521.51
Park Ward BC1014	Cllr. Campbell Cllr. Kirkland	3	3	0	0	£35,494.79	£5,977.44	£29,517.35
Squires Gate Ward BC1015	Cllr. Cox Cllr. Humphreys	2	2	0	0	£19,861.41	£5,178.15	£14,683.26
Stanley Ward BC1016	Cllr. Roberts Cllr. Stansfield	1	1	0	0	£41,566.00	£219.80	£41,346.20
Talbot Ward BC1017	Cllr. I Coleman Cllr. Smith	0	0	0	0	£32,503.85	£0.00	£32,503.85
Tyldesley Ward BC1018	Cllr. Collett Cllr. Matthews	1	1	0	0	£37,587.71	£1,000.00	£36,587.71
Victoria Ward BC1019	Cllr. Jackson Cllr. Owen	2	2	0	0	£31,458.31	£4,140.00	£27,318.31
Warbreck Ward BC1020	Cllr. Scott Cllr. Mrs Scott	1	1	0	0	£31,785.91	£1,033.50	£30,752.41
Waterloo Ward BC1021	Cllr. O'Hara Cllr. Robertson BEM	4	4	0	0	£30,680.00	£10,305.00	£20,375.00

Ward Totals	55	55	0	7	£632,083.62	£102,161.30	£529,922.32
Unallocated Budget	-	-	-	-	£-30,000.00	£0.00	£-30,000.00
Income Budget	-	-	-	-	£-45,000.00	£0.00	£-45,000.00
Area Ward Totals	55	55	0	7	£557,083.62	£102,161.30	£454,922.32

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Blackpool Council - Resources

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	141	13	93	106	(35)	-
BENEFITS	(946)	(3,300)	2,375	(925)	21	-
REVENUES & EXCHEQUER SERVICES	1,205	63	1,237	1,300	95	-
CUSTOMER FIRST	28	152	(124)	28	-	-
ICT SERVICES	411	660	(252)	408	(3)	-
ACCOUNTANCY	52	268	(224)	44	(8)	-
RISK SERVICES	69	64	15	79	10	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	3,007	2,457	705	3,162	155	-
TOTALS	3,967	377	3,825	4,202	235	-

Commentary on the key issues:

Directorate Summary - basis

- The Revenue summary (above) lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Procurement and Projects

- The favourable variance of £35k is due to an over-achievement against current and prior years' savings targets in respect of staff savings and additional income.

Benefits

- The service has not yet fully achieved their 2017/18 savings target. Anticipated additional income would address this pressure in-year. The Benefits Service is processing new claims for Housing Benefit, Council Tax Reduction and Changes in Circumstances notifications in 17.42 days; this is within the current target of 21 days.

Revenues and Exchequer Services

- The 2017/18 budget savings target has not yet fully been met, however the service is currently reviewing options.

Customer First

- Customer First will fully meet their savings target in-year.

ICT Services

- ICT is forecasting to achieve the savings target.

Accountancy

- Accountancy is forecasting to achieve the savings target.

Risk Services

- Risk Services are forecasting a £43k budget pressure and it is hoped that additional income will be generated to offset the pressure to £10k.

Property Services (incl. Investment Portfolio)

- Property Services is forecasting an overspend of £155k. This projection is based on the current pace of property rationalisation. There is also a forecast pressure from rental income within the Central Business District until all units are filled and any rent-free periods lapse.

Summary of the revenue forecast

After 3 months of the financial year, Resources is forecasting a £235k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources

Blackpool Council – Places

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR -JUNE £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
PLACES						
NET EXPENDITURE						
CULTURAL SERVICES	44	(1,339)	1,486	147	103	-
ECONOMIC DEVELOPMENT	238	(1,414)	1,652	238	-	-
GROWING PLACES	443	2,193	(1,658)	535	92	-
VISITOR ECONOMY	2,879	756	2,203	2,959	80	-
TOTALS	3,604	196	3,683	3,879	275	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the outturn projection for each individual service within the Places Directorate against their respective, currently approved, revenue budget. The forecast outturn of £275k overspend is based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Cultural Services

This service is expecting a £103k overspend. This is due to income pressures in the Grundy Art Gallery and further pressures within the Library service. The main pressures in the Library service are due to income amounting to £20k and a planned reduction in the book fund now phased over 3 years costing £60k. Other pressures are due to staffing.

Growing Places

This service is expecting a £92k overspend by the year-end. This is mainly due pressures in Planning of £112k. £20k of this pressure relates to the delay in Central Government agreeing the annual increase in planning fees, the rest is historic staffing pressure.

Visitor Economy

This service is expecting a £80k overspend by the year-end. The Illuminations service is forecasting an overspend of £30k due to the saving put forward regarding additional income from digital advertising which will not now happen in 2017/18. Visit Blackpool is also forecasting an overspend of £50k due to events expecting to come in over budget.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Strategic Leisure Assets

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR- JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	(190)	(383)	1,071	688	878	-
TOTALS	(190)	(383)	1,071	688	878	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Key Issues

The Leisure Asset portfolio projected outturn for 2017/18 is currently £878k, taking the forecast cumulative deficit as at 2017/18 year-end to £6,307k. This position incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing costs and revised income profile.

The Leisure Asset portfolio is currently forecast to break-even, in-year, during 2021/22.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Budget Holder – Mr A Cavill, Director of Place

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Blackpool Council – Community and Environmental Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUSINESS SERVICES	253	(2)	254	252	(1)	-
LEISURE AND CATERING	3,092	108	3,000	3,108	16	-
PUBLIC PROTECTION	144	(381)	524	143	(1)	-
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,420	(559)	15,979	15,420	-	-
STREET CLEANSING AND WASTE	18,465	(716)	19,187	18,471	6	-
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,419	364	4,055	4,419	-	-
INTEGRATED TRANSPORT	653	637	(10)	627	(26)	-
TOTALS	42,446	(549)	42,989	42,440	(6)	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Leisure and Catering

There is a forecast pressure of £16k on Leisure income.

Street Cleansing and Waste

Street Cleansing and Waste is £6k over budget due to pressures on disposal costs and income at the HWRC.

The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2017/18.

Integrated Transport

Integrated Transport is £39k over budget due to a pressure on public transport contracts. There is an under spend of £65k on vehicle maintenance.

Other

There are minor variations of £1k under spend on Business Services and Public Protection.

Conclusion – Community and Environmental Services financial position

As at the end of month 3 the Community and Environmental Services Directorate is forecasting an overall underspend of £6k for the financial year to March 2018 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves in 2017/18.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

Blackpool Council - Adult Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	ADJUSTED CASH LIMITED BUDGET £000	2017/18			F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
		EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000		
ADULT SERVICES						
BETTER CARE FUND POOLED BUDGET						
BLACKPOOL COUNCIL	17,774	2,806	13,975	16,781	(993)	-
BLACKPOOL CCG	6,974	1,744	5,230	6,974	-	-
TOTAL GROSS EXPENDITURE	24,748	4,550	19,205	23,755	(993)	-
BLACKPOOL COUNCIL - BCF GRANT	(7,385)	(1,846)	(5,539)	(7,385)	-	-
BLACKPOOL COUNCIL - CORE BUDGET	(1,713)	(428)	(1,285)	(1,713)	-	-
BLACKPOOL CCG	(15,650)	(3,913)	(11,737)	(15,650)	-	-
TOTAL CONTRIBUTIONS	(24,748)	(6,187)	(18,561)	(24,748)	-	-
CARRY FORWARD OF BETTER CARE FUND	-	-	(993)	(993)	(993)	-
BETTER CARE FUND POOLED BUDGET NET EXPENDITURE	-	(1,637)	1,637	-	-	-
NET EXPENDITURE						
BETTER CARE FUND	1,713	2,027	(314)	1,713	-	-
ADULT SOCIAL CARE	4,234	928	3,320	4,248	14	-
CARE & SUPPORT	3,290	734	2,543	3,277	(13)	-
COMMISSIONING & CONTRACTS TEAM	827	17	735	752	(75)	-
ADULT COMMISSIONING PLACEMENTS	37,498	3,789	33,372	37,161	(337)	-
ADULT SAFEGUARDING	663	(277)	908	631	(32)	-
TOTAL COUNCIL FUNDED SERVICES	48,225	7,218	40,564	47,782	(443)	-
TOTAL ADULTS SERVICES	48,225	5,581	42,201	47,782	(443)	-

Commentary on the key issues:

Directorate Summary – basis

- The Revenue summary (above) lists the latest outturn projection for each individual service within the Adult Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Better Care Fund

- The Better Care Fund (BCF) is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible. A requirement of the programme is that Blackpool Council and Blackpool Clinical Commissioning Group (CCG) pool budgets via a section 75 agreement for these shared services. The value of the pooled budget has increased from £17.4m in 2016/17 to £24.7m in 2017/18 mainly as a result of the Improved Better Care Fund (iBCF) grant announced in the Spring 2017 budget.

Adult Commissioning Placements (Social Care Packages)

- The Adult Commissioning Placements Budget is forecasting a £337k underspend as a result of high cost packages of care transferring to Blackpool CCG as part of their statutory responsibilities, offset by in-year slippage of the Housing Related Support savings target. Blackpool Council could equally take responsibility of large packages of care within 2017/18 as part of their statutory responsibilities.

Commissioning & Contracts Team

- Commissioning & Contracts is currently forecast to be £75k underspent on their staffing budget as a result of integrating the commissioning team with Blackpool CCG.

Care & Support

- Care & Support is currently forecasting a small underspend.

Adult Social Care

- Adult Social Care is currently forecast to be £14k overspent.

Adult Safeguarding

- The Adult Safeguarding Division is forecasting a small underspend of £32k.

Summary of the Adult Services financial position

As at the end of June 2017 the Adult Services Directorate is forecasting an overall underspend of £443k for the financial year to March 2018 on a gross budget of £73m.

Budget Holder – K Smith, Director of Adult Services

Blackpool Council – Children’s Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUNE £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHILDREN'S SERVICES						
NET EXPENDITURE						
LOCAL SCHOOLS BUDGET - ISB	78,154	6,002	72,152	78,154	-	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	223	103	120	223	-	-
EDUCATION	26,794	4,959	21,811	26,770	(24)	-
EARLY HELP FOR CHILDREN AND FAMILIES	50	20	30	50	-	-
BUSINESS SUPPORT AND RESOURCES	454	104	350	454	-	-
DEDICATED SCHOOL GRANT	(106,501)	(13,328)	(93,149)	(106,477)	24	-
CARRY FORWARD OF DSG	(174)	-	(174)	(174)	-	-
TOTAL DSG FUNDED SERVICES	(1,000)	(2,140)	1,140	(1,000)	-	-
CHILDREN'S SERVICES DEPRECIATION	3,236	-	3,236	3,236	-	-
EDUCATION	3,018	(597)	3,768	3,171	153	-
EARLY HELP FOR CHILDREN AND FAMILIES	3,984	(2,217)	6,191	3,974	(10)	-
CHILDREN'S SOCIAL CARE	27,143	5,617	25,452	31,069	3,926	-
CHILDREN'S SAFEGUARDING	1,482	51	1,469	1,520	38	-
BUSINESS SUPPORT AND RESOURCES	1,482	(260)	1,734	1,474	(8)	-
LOCAL SERVICES SUPPORT GRANT	-	(5)	(13)	(18)	(18)	-
EDUCATION SERVICES GRANT	(509)	(87)	(247)	(334)	175	-
TOTAL COUNCIL FUNDED SERVICES	39,836	2,502	41,590	44,092	4,256	-
TOTAL CHILDREN'S SERVICES	38,836	362	42,730	43,092	4,256	-

Commentary on the key issues:

Directorate Summary – basis

- The Revenue summary (above) lists the latest outturn projection for each individual service within the Children’s Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Dedicated Schools Grant Funded Services

- The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved through the Individual School Budget (ISB), together with centrally-retained pupil-related services as listed in the revenue summary. Any under or overspends against services funded by the DSG will be carried forward to 2018/19 and, in the case of overspends, become the first call on the grant in that year.

Education

- The overspend in the Education division predominantly relates to the SEN Transport service, and is partly due to demand pressures and also due to the savings target that has been applied in the current year but is not forecast to be achieved.

Children's Social Care

- Children's Social Care is forecasting an overspend of £3.926m, which represents a reduction of £146k compared to the forecast at Month 2. A considerable amount of work has been done since the start of the financial year, which is described in more detail below, and the impact of this is beginning to be reflected in the overall cost of placements.
- The scale of the overspend is primarily due to a significant increase in the numbers of Looked After Children (LAC) since budgets were set. At this point, numbers were around 500, which still represented the highest LAC per 10,000 population nationally. However, numbers continued to rise and had reached an all-time high of 529 by 31st March 2017, increasing further to 546 by the end of June 2017. Lack of capacity in the market along with more complex care needs have also increased unit costs.
- A number of solutions to try and mitigate the cost pressures around LAC are being implemented. Developments include the recent introduction of an 'edge of care' model through the reconfiguration of Argosy children's home; the model this is based upon has been used in Blackburn and has created savings of £750k per year for that authority. Blackpool Young People's Service (previously known as the Vulnerable Adolescent Hub) was launched in July 2017, and will enable services to work more effectively with young people to prevent the need for higher level service interventions.
- The PAUSE project, which seeks to reduce multiple removals of children at birth from families, is in the implementation stage, and should ultimately help to reduce the number of new-born admissions into the care system.
- A procedure has been introduced whereby all new admissions into care must be approved by the Senior Service Manager and, in those cases where the child is 12 years or over, by the Director of Children's Services, and following the implementation of a new demand strategy the total number of admissions into care each month are reducing. In addition, a new Commissioning role is being created, the purpose of which will be to scrutinise and challenge the cost of the most expensive external placements, and review the options for stepping children down into more affordable provision.
- The Independent Placement Overview Panel now meets on a weekly basis, and an additional Panel has been introduced for the short-term to review placements for LAC who are 16 years or over. As a result of this, a number of children have been successfully stepped down from residential settings to supported accommodation placements this month, which has contributed to net savings for the current year across placement budgets in excess of £100k.

Children's Safeguarding

- Children's Safeguarding is forecasting an overspend of £38k due to the cost of agency staff, who are currently in place to manage the extremely high number of LAC and child protection cases.

Education Services Grant

- The Education Services Grant (ESG), which historically has supported a number of services within the directorate, will cease with effect from September 2017. The gap in 2017/18 is partly covered by a transitional grant and the charging of retained education functions to the Dedicated Schools Grant (DSG), however, there is a remaining pressure of £175k in the current year, rising to £283k in 2018/19.

Summary of the Children's Services financial position

As at the end of June 2017 the Children's Services Directorate is forecasting an overspend of £4.256m for the financial year to March 2018.

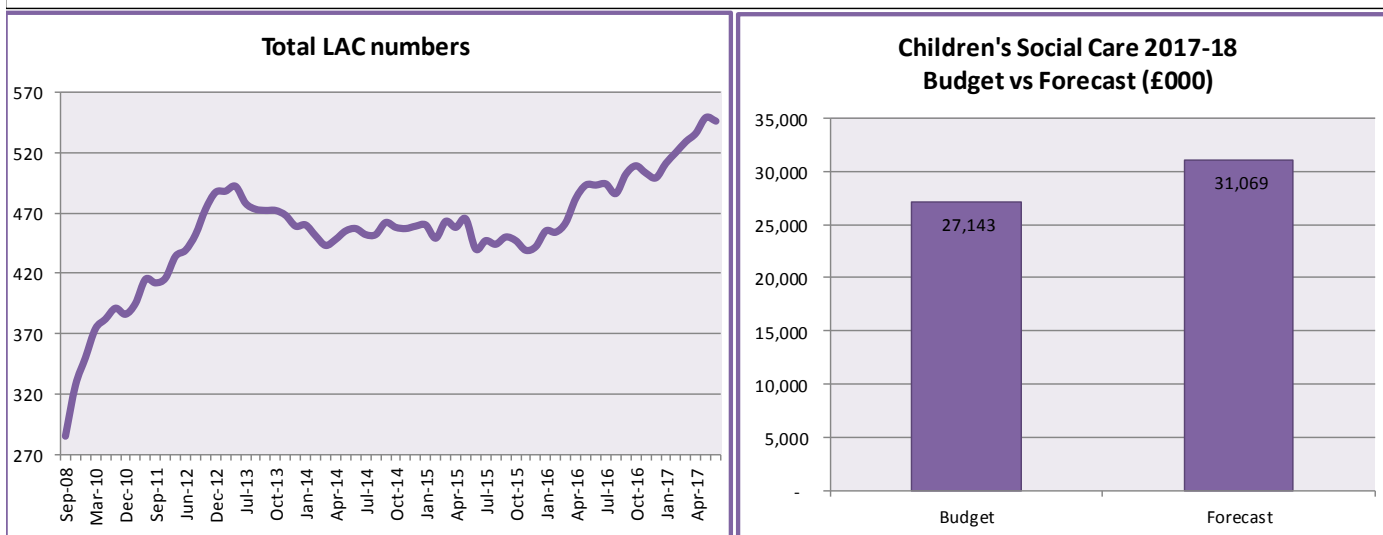
Budget Holder – Mrs D Booth, Director of Children's Services

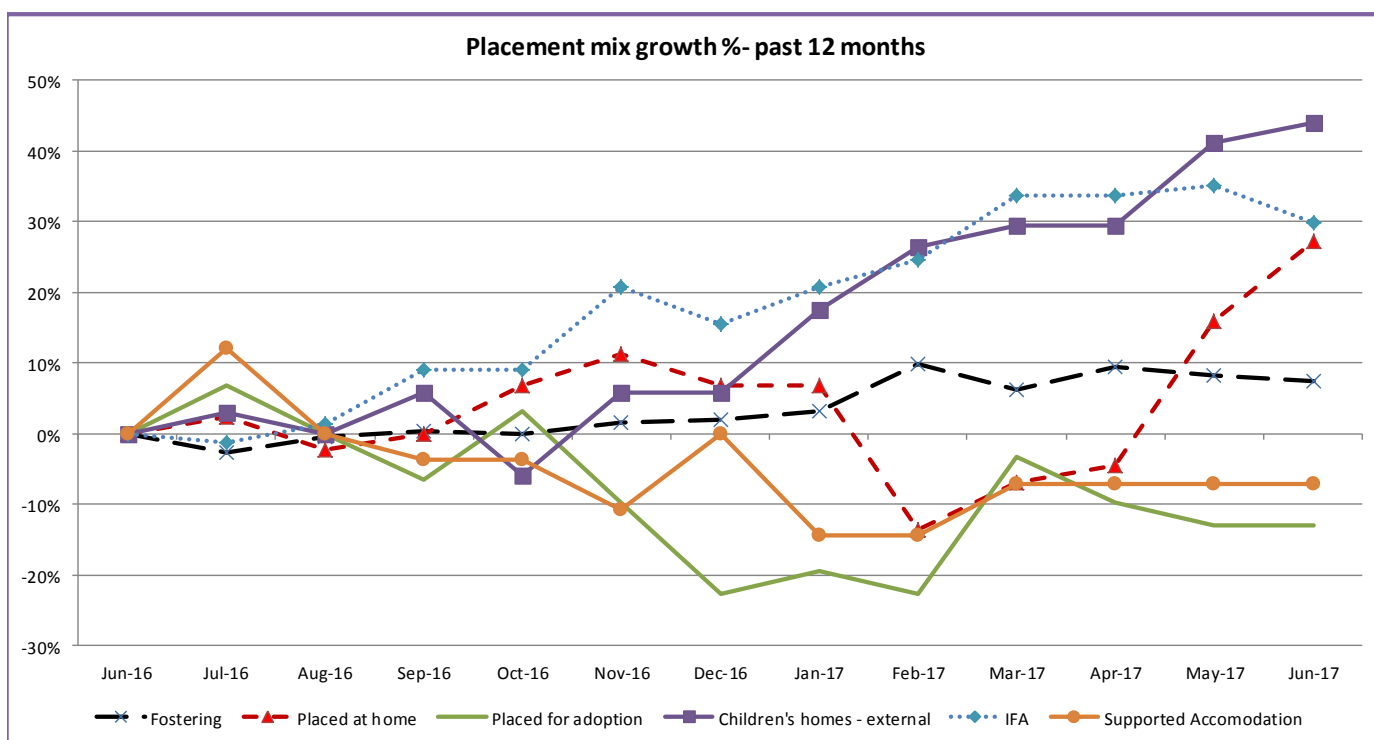
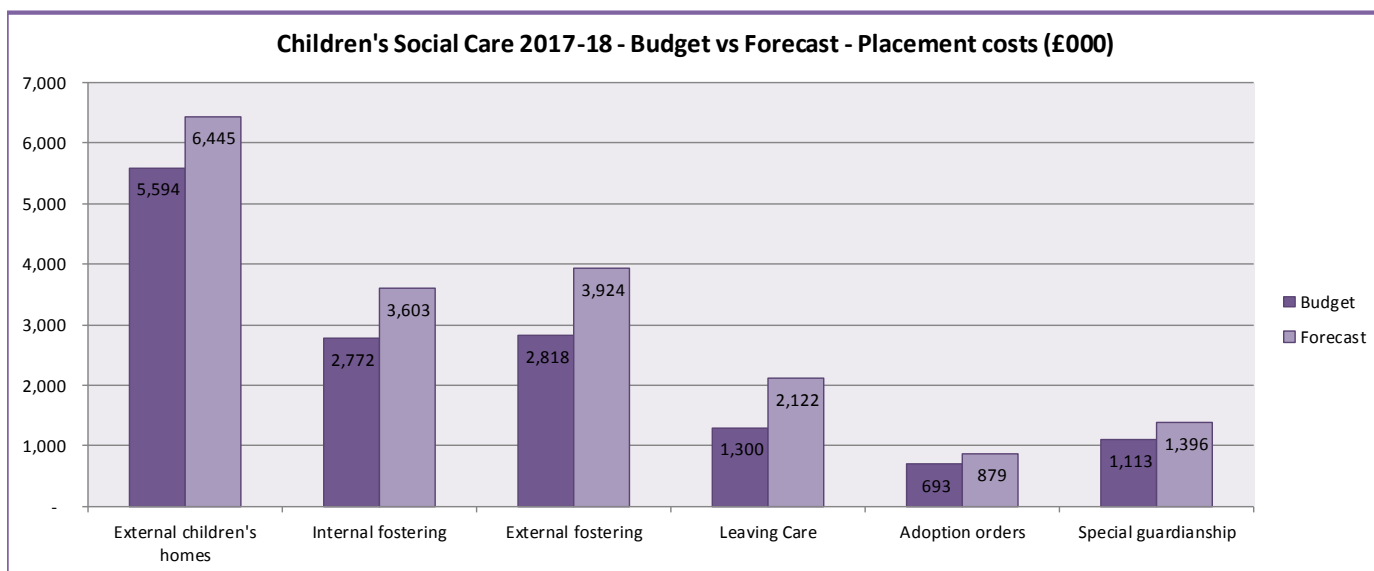
Children's Social Care Trends

Date	External Placements Projection						Supported Accommodation projection			Internal Fostering Projection			Total LAC Numbers
	Fostering			Residential			FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
	FTE	£000's	£ per placement	FTE	£000's	£ per placement							
Dec-08	8.67	411	47,453	27.50	2,624	95,423	no data	no data	no data	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	no data	no data	no data	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	no data	no data	no data	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	no data	no data	no data	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	no data	no data	no data	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	no data	no data	no data	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	no data	no data	no data	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	no data	no data	no data	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	no data	no data	no data	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	no data	no data	no data	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	no data	no data	no data	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	no data	no data	no data	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	no data	no data	no data	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	no data	no data	no data	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	no data	no data	no data	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	no data	no data	no data	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	no data	no data	no data	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	no data	no data	no data	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	no data	no data	no data	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	no data	no data	no data	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	no data	no data	no data	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	no data	no data	no data	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	no data	no data	no data	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	no data	no data	no data	251.13	3,151	12,549	450
Dec-15	71.41	2,945	41,243	26.60	3,862	145,196	no data	no data	no data	250.66	3,115	12,428	442
Mar-16	72.39	3,056	42,215	27.09	3,958	146,120	no data	no data	no data	250.97	3,125	12,453	462
Jun-16	73.79	3,110	42,145	25.62	4,025	157,136	18.39	710	38,608	256.45	3,239	12,630	493
Sep-16	75.24	3,216	42,750	31.40	5,337	169,996	22.67	938	41,376	255.78	3,245	12,688	502
Dec-16	78.60	3,383	43,038	34.41	6,055	175,954	27.39	1,124	41,037	258.78	3,327	12,857	499
Mar-17	80.88	3,519	43,502	35.35	6,352	179,669	30.13	1,278	42,416	263.33	3,390	12,872	529
Apr-17	96.25	3,806	39,544	42.68	7,111	166,601	22.62	1,267	56,027	274.84	3,520	12,806	536
May-17	94.73	3,805	40,164	45.38	7,010	154,472	24.21	1,342	55,436	276.52	3,589	12,979	549
Jun-17	95.87	3,924	40,933	42.55	6,445	151,450	23.99	1,462	60,946	272.43	3,603	13,227	546

Note:

The variance between the current total number of Looked After Children (546) and the total internal fostering and external placement numbers (435) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.





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Blackpool Council – Public Health

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,385	456	929	1,385	-	-
NHS HEALTH CHECKS - MANDATED	145	7	138	145	-	-
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	600	600	-	600	-	-
CHILDREN'S 0-5 SERVICES	2,500	2,346	154	2,500	-	-
TOBACCO CONTROL	694	104	590	694	-	-
MENTAL HEALTH AND WELLBEING	91	4	87	91	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,216	1,688	528	2,216	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	3,124	785	2,339	3,124	-	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	2,628	619	2,009	2,628	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	5,553	4,653	900	5,553	-	-
GRANT	(18,914)	(4,729)	(14,185)	(18,914)	-	-
TOTALS	22	6,533	(6,511)	22	-	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the service leads. Equality and Diversity has now transferred from Governance and Partnership Services.

Public Health Grant

The Public Health Grant is a central government grant which is ring-fenced until March 2018.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment.

Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

Summary of the Public Health Directorate financial position

As at the end of June 2017, the Public Health Directorate is forecasting an overall spend of the full grant, £18,914,000, for the financial year to March 2018.

Budget Holder – Dr Arif Rajpura, Director of Public Health

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Blackpool Council – Budgets Outside the Cash Limit

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2016/17 (UNDER)/OVER SPEND B/FWD £000
	2017/18					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	10,371	2,738	8,061	10,799	428	-
PARKING SERVICES	(4,095)	(423)	(3,128)	(3,551)	544	-
CORPORATE SUBSCRIPTIONS	191	70	121	191	-	-
HOUSING BENEFITS	2,027	495	1,532	2,027	-	-
COUNCIL TAX & NNDR COST OF COLLECTION	304	68	236	304	-	-
SUBSIDIARY COMPANIES	(1,027)	(94)	(1,056)	(1,150)	(123)	-
LAND CHARGES	(52)	(26)	(26)	(52)	-	-
CONCESSIONARY FARES	4,263	(516)	4,849	4,333	70	-
EMPLOYERS PREVIOUS YEARS' PENSION LIABILITY	2,890	798	2,092	2,890	-	-
NEW HOMES BONUS	(790)	(317)	(473)	(790)	-	-
TOTALS	14,082	2,793	12,208	15,001	919	-

Commentary on the key issues:

Directorate Summary - basis

- The Revenue summary (above) lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 3 months of 2017/18 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

Treasury Management

- Treasury Management is forecasting an overspend of £428k which is due to the Council taking temporary borrowing to finance Prudentially-funded capital expenditure which partially offsets the Business Loans Fund which has a savings target of £1,800k.

Parking Services

- This service is forecasting a pressure of £544k, this pressure is mainly due to the delay in implementing 'on-street parking' schemes, loss of parking spaces and prudential borrowing costs. As at Week 16 (w/e 16th July) parking income is at £1.693m with patronage at 434,707. Car park patronage is up by 26,208 and income is up by £126,941 on 2016/17. On-Street Pay and Display is down on patronage by 4,406, however income is up by £13,456.

Subsidiary Companies

- This service is now forecasting a favourable variance of £123k. This is due to the reducing balance payback of prudentially-borrowed schemes.

Concessionary Fares

- This service is forecasting a pressure of £70k, which mainly relates to the ongoing pressure arising from increased bus and tram patronage.

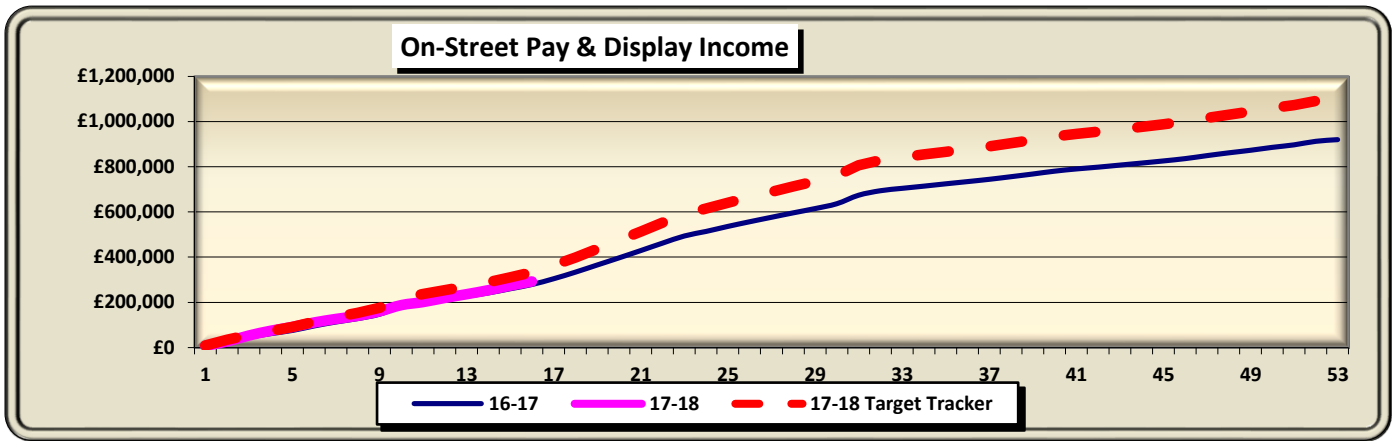
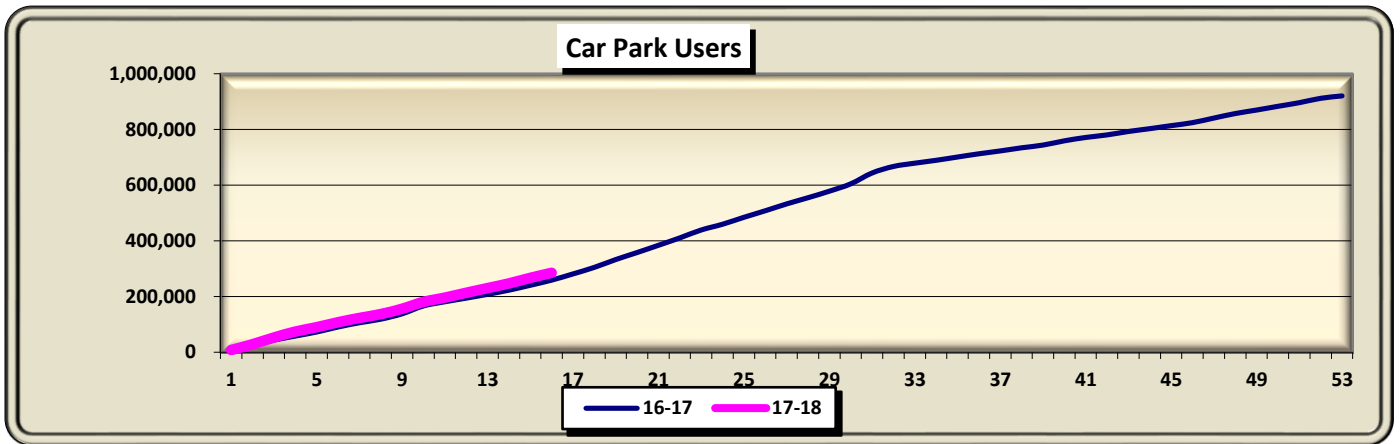
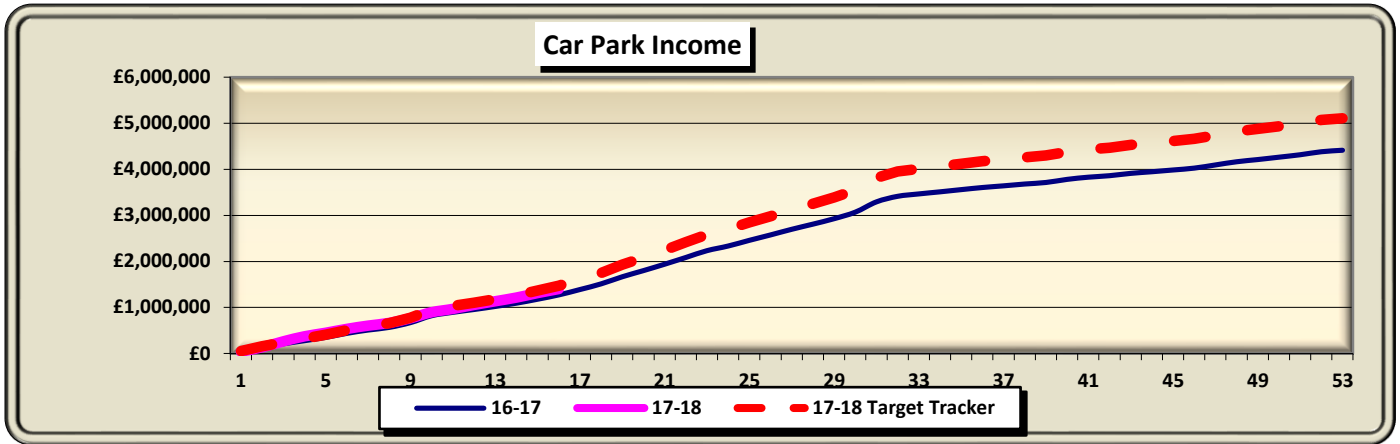
Land Charges

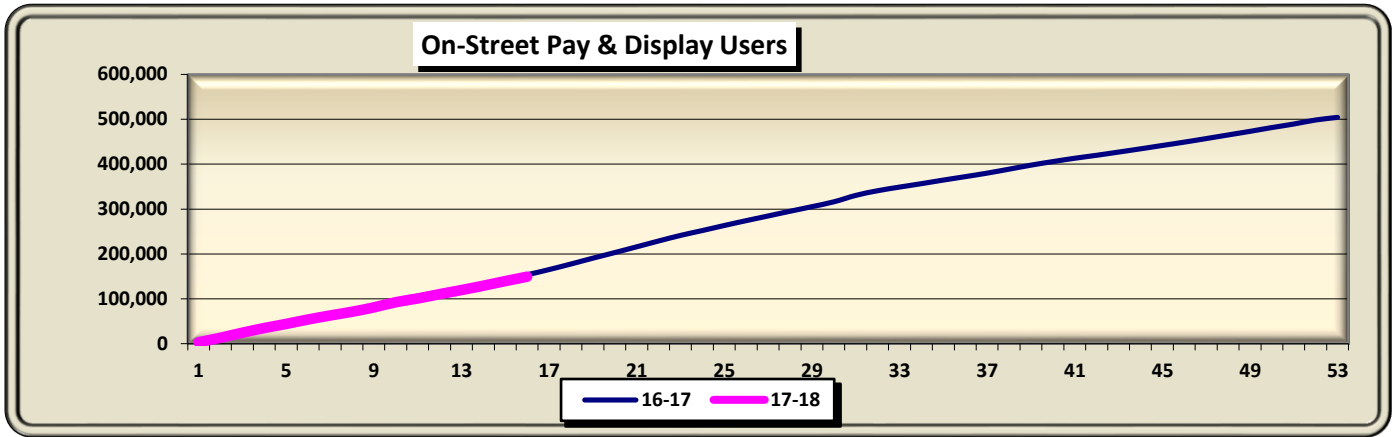
- This service is forecasting a break-even position for 2017/18.

Summary of the revenue forecasts

After 3 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £919k overspend.

Car Parking Trends





**2017/18 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April - Jun	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District Phase 1	40,832	37,810	3,022	-	3,022	309	-	-	
Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
CBD Phase 2 - Hotel	23,000	133	-	3,500	3,500	-	500	-	
- Wilkinson's	7,800	6,279	1,521	-	1,521	-	-	-	
Syndicate	1,600	1,716	(116)	-	(116)	(7)	-	-	
ICT Refresh	1,650	850	-	-	-	31	-	-	
Clifton Street Redevelopment	776	776	-	-	-	(18)	-	-	
Municipal Building Works	695	870	(175)	-	(175)	389	(564)	-	
Other Resources Schemes	944	718	106	-	106	19	87	-	
Total Resources	78,705	50,560	4,358	3,500	7,858	723	23	-	
Director Responsible for Adult Services									
Support to Vulnerable Adults - Grants	3,837	2,637	-	1,200	1,200	54	1,146	-	
Other Adult Services Schemes	3,523	2,453	1,071	-	1,071	11	1,060	-	
Total Adult Services	7,360	5,090	1,071	1,200	2,271	65	2,206	-	

**2017/18 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April - Jun	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Community and Environmental Services									
Anchorsholme Seawall	27,515	24,761	2,753	-	2,753	-	-	-	
Coastal Protection Studies	1,463	1,289	174	-	174	67	107	-	
Marton Mere Pumping Station & Spillway	505	462	63	-	63	-	63	-	
Marton Mere HLF	360	296	43	-	43	13	30	-	
Transport									
Blackpool/Fleetwood Tramway	99,990	95,638	4,353	-	4,353	39	4,314	-	
Sintropher	1,903	2,780	(876)	-	(876)	-	-	-	
Bridges	11,365	6,021	635	3,511	4,146	231	3,915	-	
Total Community and Environmental Services	143,101	131,247	7,145	3,511	10,656	350	8,429	-	

**2017/18 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April -Jun	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
Housing									
Foxhall Village	12,500	10,892	1,608	-	1,608	478	1,130	-	
Work towards Decent Homes Standard	4,325	-	-	4,325	4,325	42	4,283	-	
Queens Park Redevelopment Ph2	9,203	5,365	-	3,838	3,838	568	3,270	-	
Other	96	68	27	-	27	-	27	-	
Others									
College Relocation/Illumination Depot	12,905	13,924	(1,119)	100	(1,019)	-	-	-	
Leisure Assets	61,449	61,409	40	-	40	-	40	-	
Leopold Grove	557	357	200	-	200	16	184	-	
Spanish Hall roof & façade	1,995	20	100	180	280	-	280	-	
Other	-	-	12	-	12	12	-	-	
Transport									
Local Transport Plan 2015/16	1,730	1,545	185	-	185	-	185	-	
Local Transport Plan Project 30 2015/16	826	826	-	-	-	-	-	-	
Local Transport Plan 2016/17	1,025	643	382	-	382	16	366	-	
Local Transport Plan Project 30 2016/17	583	583	-	-	-	-	-	-	
Local Transport Plan Quality Corridor 2016/17	82	82	-	-	-	-	-	-	
Local Transport Plan 2017/18	1,008	-	-	1,020	1,020	-	1,020	-	
Local Transport Plan Project 30 2017/18	523	-	-	523	523	-	523	-	
Local Transport Plan Quality Corridor 2017/18	282	-	-	282	282	-	282	-	
Quality Corridor	6,600	603	-	2,000	2,000	161	1,839	-	
Intelligent Traffic Management	2,160	-	-	-	-	793	-	-	
Total Place	117,849	96,317	1,435	12,268	13,703	2,086	13,429	-	

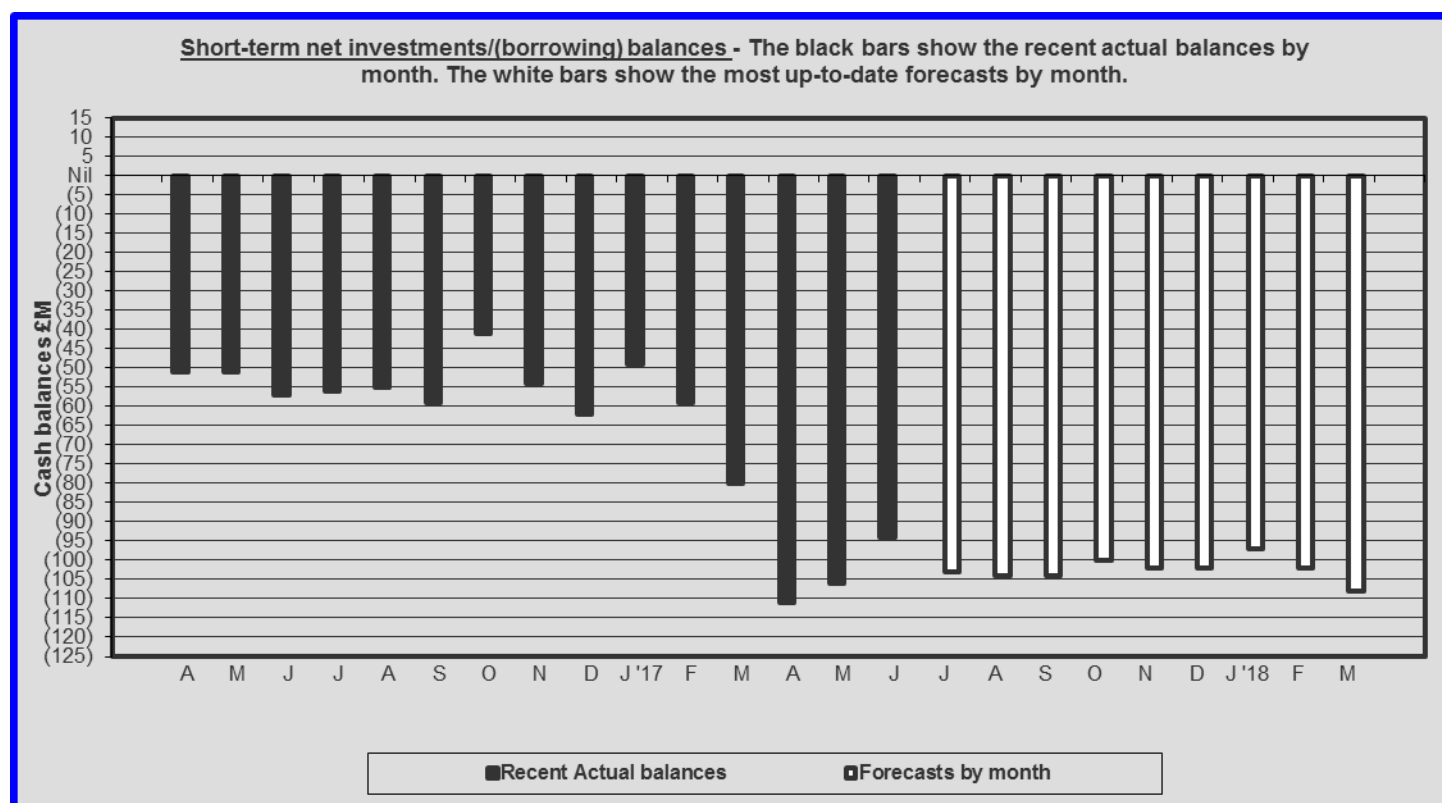
**2017/18 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/17	Budget Brought Forward 2016/17	Capital Programme 2017/18 as approved by Exec.	Total Available Budget 2017/18	Spend to Date April - Jun	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Children's Services									
Devolved Capital to Schools	282	141	51	90	141	-	141	-	
Christ The King	5,160	5,117	(917)	320	(597)	-	-	-	
Westbury Feasibility Plan	555	541	14	-	14	-	-	-	
Woodlands Development Scheme	1,500	86	1,414	-	1,414	11	1,403	-	
Demolition Aspire	350	228	122	-	122	100	22	-	
Basic Need	4,273	260	2,252	1,761	4,013	-	-	-	
Condition	696	72	196	428	624	28	596	-	
Early Years	314	49	265	-	265	268	-	-	
Other Children's Schemes	606	528	78	-	78	2	76	-	
Total Children's Services	13,736	7,022	3,475	2,599	6,074	409	2,238	-	
CAPITAL TOTAL	360,751	290,236	17,484	23,078	40,562	3,633	26,325	-	

Blackpool Council

Cash summary - budget, actual and forecast:

CASH FLOW - SUMMARY - 17/18							
FULL YEAR CASH FLOW ORIGINAL BUDGET (*)	APR-JUN CASH FLOW ORIGINAL BUDGET (*)	APR-JUN CASH FLOW ACTUAL	JUL - MAR CASH FLOW FORECAST	(*) THE CASH FLOW BUDGET IS CONSISTENT WITH THE REVENUE BUDGET AND THE CAPITAL PROGRAMME IN TOTAL. THE BUDGETED CASH FLOW PHASING IS BASED ON DETAILED EXPECTATIONS AND PAST EXPERIENCE	APR - JUN MORE / (LESS) CASH ACTUAL vs ORIGINAL BUDGET	JUL - MAR MORE / (LESS) CASH FORECAST vs ORIGINAL BUDGET	FULL YEAR MORE / (LESS) AS NOW FORECAST vs ORIGINAL BUDGET
£M	£M	£M	£M		£M	£M	£M
75	19	19	56	RECEIPTS	-	-	-
105	28	23	76	Housing Benefit & Subsidy	(5)	(1)	(6)
12	3	3	9	Council tax and NNDR	-	-	-
27	7	7	18	VAT	-	(2)	(2)
87	23	33	63	RSG & BRR	10	(1)	9
98	24	23	101	Other Grants	(1)	27	26
3	3	164	33	Other Income	161	33	194
9	9	179	39	Money Market Transactions Received	170	39	209
416	116	451	395	Receipt of Loans	335	95	430
9	2	2	7	RECEIPTS - NORMAL ACTIVITIES	-	-	-
225	54	56	181	PAYMENTS	(2)	(10)	(12)
-	-	-	-	Police & Fire	-	-	-
104	26	60	71	General Creditors	-	-	-
68	17	16	51	RSG & BRR	(34)	7	(27)
90	87	307	186	Salaries & wages	1	-	1
496	186	441	496	Housing Benefits	(220)	(183)	(403)
(80)	(70)	10	(101)	Money Market Transactions Paid Out	(255)	(186)	(441)
A	B	C	D	PAYMENTS - NORMAL ACTIVITIES	= C less B	= D less (A-B)	
				NET CASH FLOW IN/(OUT)	80	(91)	(11)

Cash - short-term net investments/(borrowing) balances:

Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 3 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has increased since 31st March 2017 mainly due to a £36.7m up-front payment to the Lancashire County Pension Fund. The Council is currently using temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team is delaying taking any new long-term borrowing to fund planned capital expenditure. As a result the delay in taking new long-term borrowing means that interest charges are lower than expected. In contrast, the take-up of loans from the recently expanded Business Loans Fund is slower than anticipated and this means that an adverse variance is currently forecast for 2017/18.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31st March 2018.

Blackpool Council

Balance Sheet / Working capital:

BALANCE SHEET 2017/2018				
LAST Y/END		CURRENT	CHANGE	NEXT Y/END
Draft				
31 Mar 17		30 Jun 17	Movement since	31 Mar 18
Actual		Actual	31 Mar 17	Forecast
£000s		£000s	£000s	£000s
777,280	Property, Plant and Equipment	780,913	3,633	800,358
32	Intangible Assets	24	(8)	-
36,436	Long-term Assets	35,931	(505)	65,534
Current Assets				
41,583	Debtors	43,650	2,067	66,000
479	Inventories	439	(40)	475
9,878	Cash and cash equivalents	33,716	23,838	9,500
865,688	Total Assets	894,673	28,985	941,867
Current Liabilities				
(91,697)	Borrowing Repayable within 12 months	(118,500)	(26,803)	(100,000)
(55,720)	Creditors	(56,850)	(1,130)	(52,000)
Long-term Liabilities				
(84,701)	Borrowing Repayable in excess of 12 months	(84,701)	-	(94,700)
(16,073)	Capital Grants in Advance	(16,073)	-	(14,000)
(12,718)	Provisions	(12,555)	163	(14,000)
(365,166)	Other Long Term Liabilities	(365,166)	-	(364,300)
239,613	Total Assets less Liabilities	240,828	1,215	302,867
(58,846)	Usable Reserves	(52,670)	6,176	(50,586)
(180,767)	Unusable Reserves	(188,158)	(7,391)	(252,281)
(239,613)	Total Reserves	(240,828)	(1,215)	(302,867)

Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 3. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold.

Over the 3-month period there has been an increase in cash and cash equivalents of £23.8m and an increase in short-term borrowing of £26.8m, which in the main reflects borrowing in advance at low interest rates to fund the capital programme.

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Val Watson, Delivery Development Officer
Date of Meeting	13 September 2017

COUNCIL PLAN PERFORMANCE REPORT Q1 2017/2018 – VISITOR AND CULTURAL ECONOMY

1.0 Purpose of the report:

- 1.1 To present performance against the Council Plan 2015-2020 in relation to the theme of Visitor and Cultural Economy.

2.0 Recommendation(s):

- 2.1 The Committee is asked to scrutinise the content of the report and highlight any areas for further scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of performance against the Council Plan 2015-2020.

- 3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

- 3.2b Is the recommendation in accordance with the Council's approved budget? N/A

- 3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 This report reviews performance against the priorities in the Council Plan 2015 – 2020.
- 5.2 The report focuses on a set of core performance indicators which have been developed in consultation with the Corporate Leadership Team. Performance against the Council Plan indicators will be reported to the Committee on a themed basis.

6.0 Overview of Performance

- 6.1 There are five headline indicators within the performance basket for Visitor and Cultural Economy. Other service related indicators are captured within the Tourism Performance Report, which is included on the agenda at item 8.
- 6.2 Data is made available in August for the previous year; all of the PI's are showing an improvement in performance.
- 6.3 Further information on these indicators can be found in Appendix 7(b) – Q1 Themed Report.

Does the information submitted include any exempt information? No

List of Appendices:

- Appendix 7(a): Q1 KPI Spreadsheet
- Appendix 7(b): Q1 Themed Reports

7.0 Legal considerations:

- 7.1 None

8.0 Human Resources considerations:

- 8.1 None

9.0 Equalities considerations:

- 9.1 None

10.0 Financial considerations:

- 10.1 None

11.0 Risk management considerations:

11.1 None

12.0 Ethical considerations:

12.1 None

13.0 Internal/ External Consultation undertaken:

13.1 None

14.0 Background papers:

14.1 None

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Lead Cabinet Member	Indicator	Outturn 2014/15	Outturn 2015/16	Outturn 2016/17	Q1 17/18	Q2 17/18	Q3 17/18	Q4 17/18	Outturn 2017/18	Target 2017/18	Direction of Travel		Notes	Dept
Deputy Leader of the Council											Against Previous	Against Target		
Vision 2020 Cultural Economy	Overall value of tourism economy	1.33bn (STEAM)	1.366bn (STEAM)	£1.44bn	A	A	A	A		1.367bn	Annual		Outturn is for 2016. Data for 2017 will be available August 2018.	PL
	Total visits	16.8m (STEAM)	17m (STEAM)	18.03m	A	A	A	A		17.1m	Annual		Outturn is for 2016. Data for 2017 will be available August 2018.	PL
	Ratio of staying visitors	38.3%	41.1%	48.0% overnight stays	A	A	A	A		49.0%	Annual		Data will be available in Q2.	PL
	Visitor satisfaction ratings during summer season	91.0% (omnibus)	86.0% (omnibus)	89.0%	A	A	A	A		90.0%	Annual		Data will be available in Q3.	PL
	Jobs directly supported by tourism	23,857 (STEAM)	23,949 (STEAM)	24,435	A	A	A	A		24000	Annual		Outturn is for 2016. Data for 2017 will be available August 2018.	PL

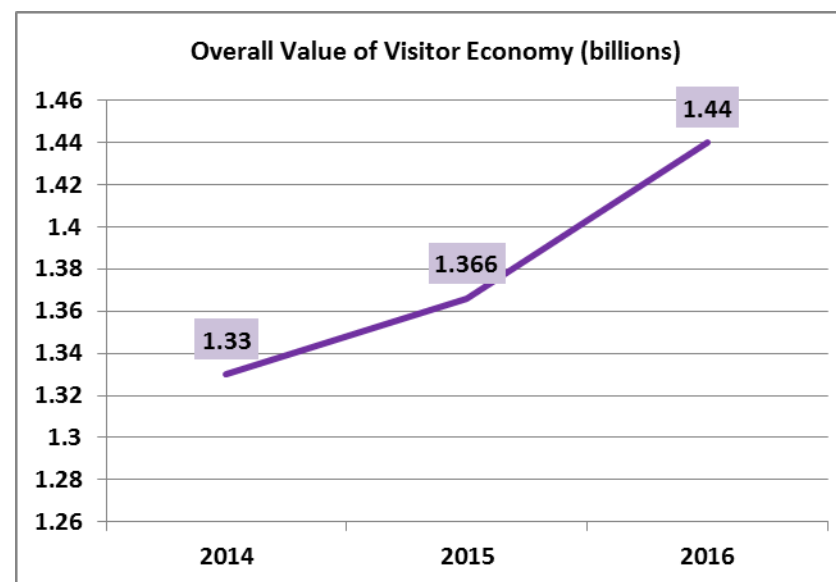
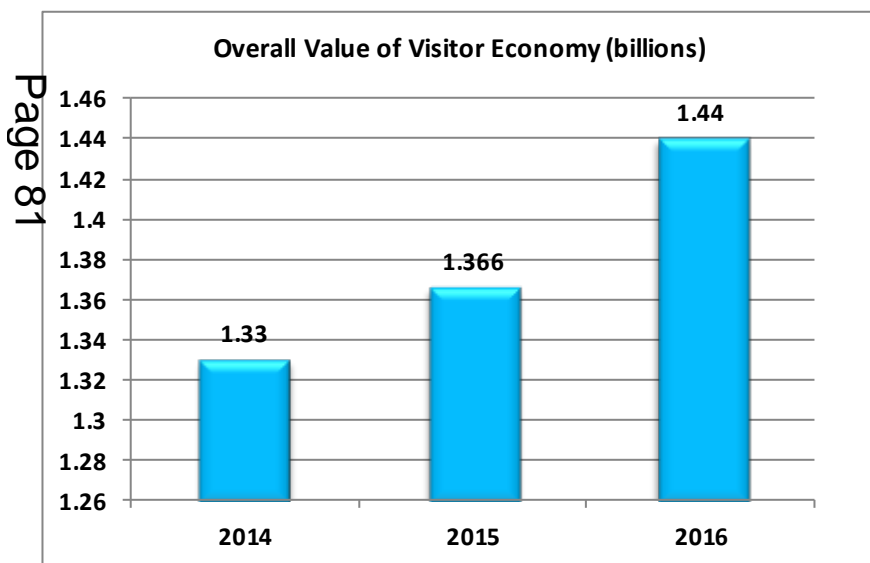
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Indicator Description	Better to be?
Overall value of tourism economy	High

The KPI overall value of tourism economy has increased compared to the previous two years. The outturn figure for 2017 will be available in August 2018.

There are two graphs below for the previous three years, Performance has improved year on year.

2014	2015	2016	2017					Target 2017/18
			Q1	Q2	Q3	Q4	EoY	
1.33bn	1.36bn	1.44bn	A	A	A	A		1.367bn



Responsible Officer Report:

The annual STEAM report for 2016 shows significant growth in Blackpool's visitor economy.

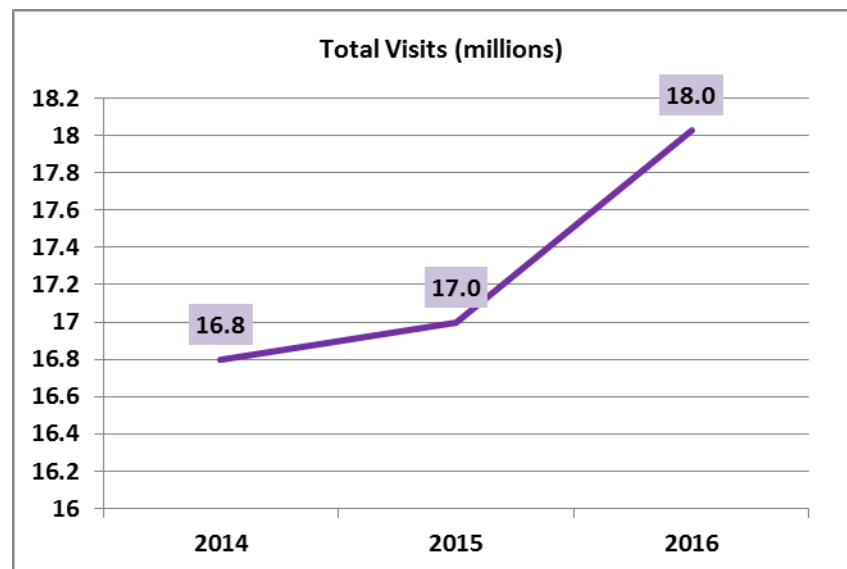
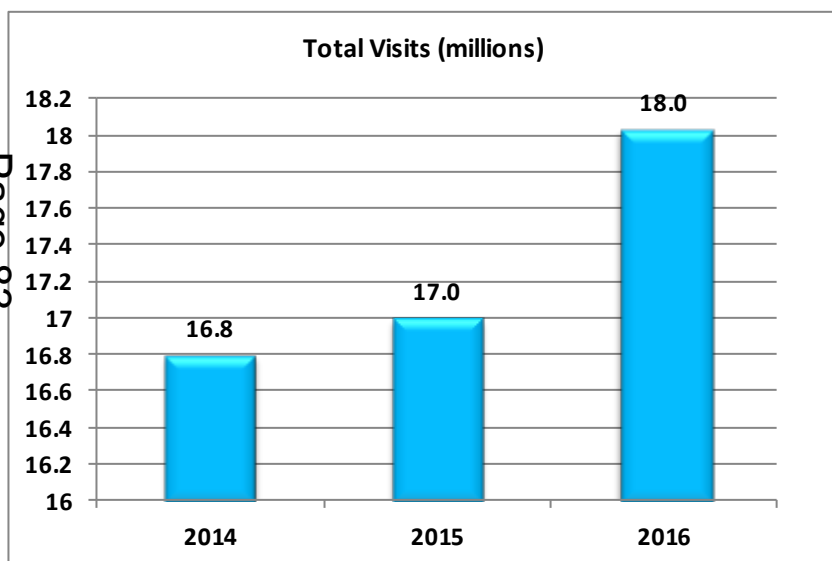
The overall value of the visitor economy has increased from £1.36bn in 2015 to £1.44bn in 2016.

There is growth in both the value of day visits - £0.49bn compared to £0.45bn in 2015 – and in staying visits, £0.95bn compared to £0.91bn in 2015.

Indicator Description	Better to be?
Total Visits	High

The KPI total visits have increased compared to the previous two years. The outturn figure for 2017 will be available in August 2018.

2014	2015	2016	2017					Target 2017/18
			Q1	Q2	Q3	Q4	EoY	
16.8m	17.0m	18.0m	A	A	A	A		17.1m



Responsible Officer Report:

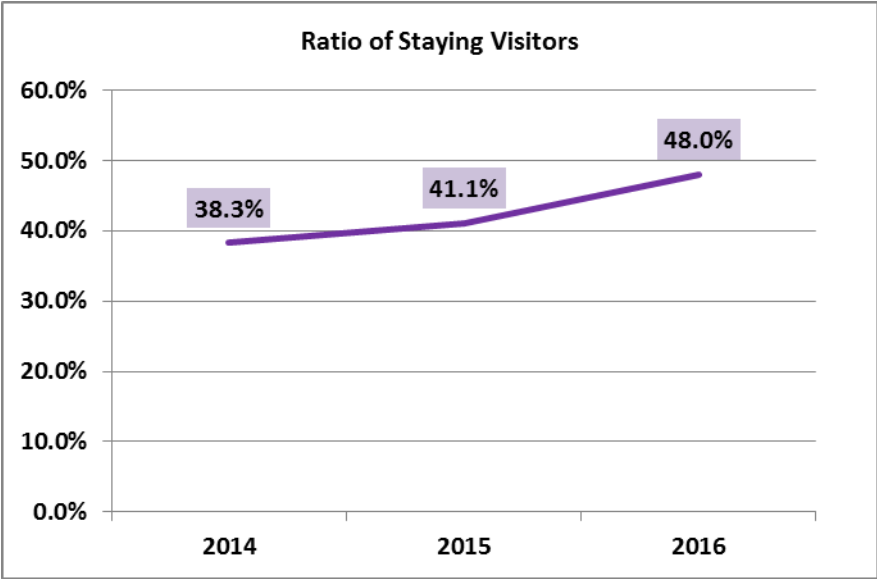
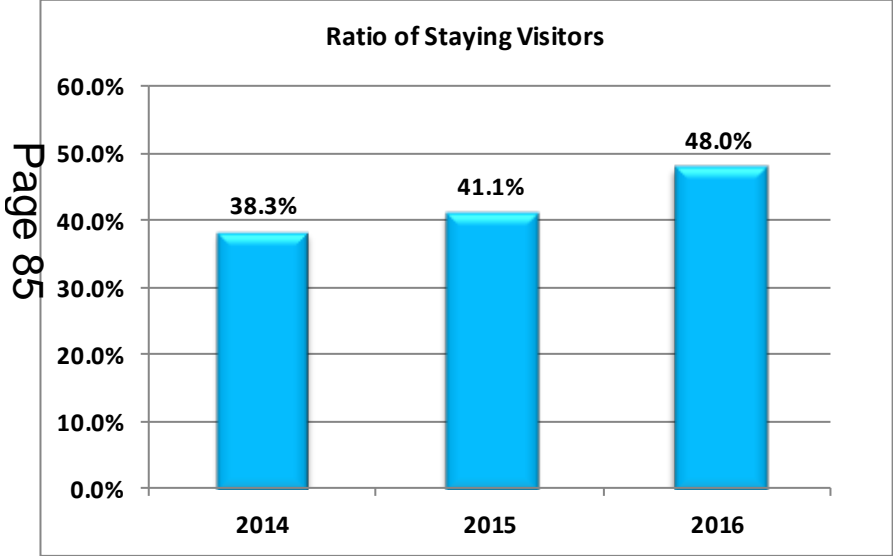
Visitor numbers have grown by one million in 2016 compared to 2015, reaching a total of just over 18 million.

This comprises 14.56m day visitors (compared to 13.7m in 2015) and 3.47m staying visitors (compared to 3.36m in 2015).

Indicator Description	Better to be?
Ratio of Staying Visitors	High

The KPI ratio of staying visitors has increased compared to the previous two years. From 2014 to 2016 the increase in staying visitors has gone up by almost 10%. The outturn figure for 2017 will be available in August 2018.

2014	2015	2016	2017					Target 2017/18
			Q1	Q2	Q3	Q4	EoY	
38.3%	41.1%	48.0%	A	A	A	A		49.0%



Responsible Officer Report:

A key element of the destination marketing activity is to convert day trippers into staying visitors, which has a much more significant impact on the visitor economy.

One of the main components of this activity is promotion of the Blackpool Resort Pass, which brings together the main visitor attractions at a significantly reduced price. Given the number of attractions included within the pass, it is not possible for visitors to do them all in one day, thus encouraging them to take full advantage by staying over in the resort.

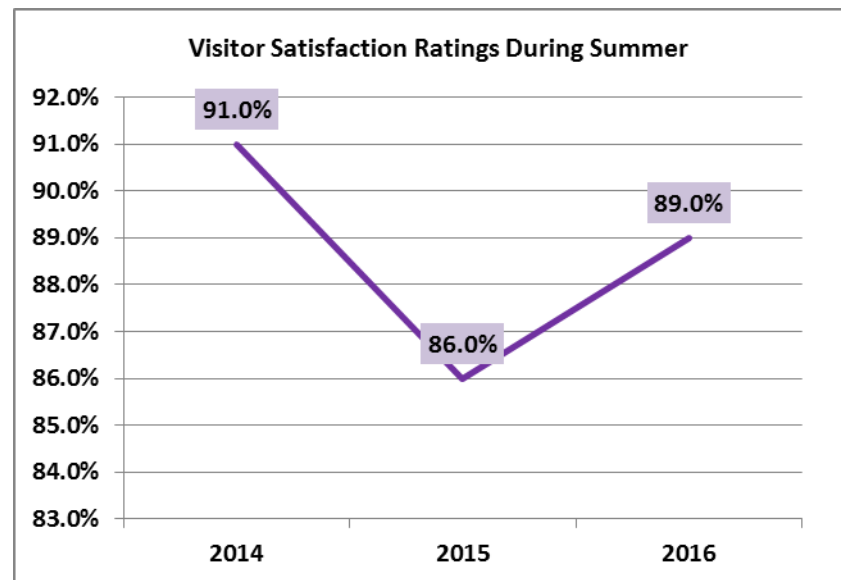
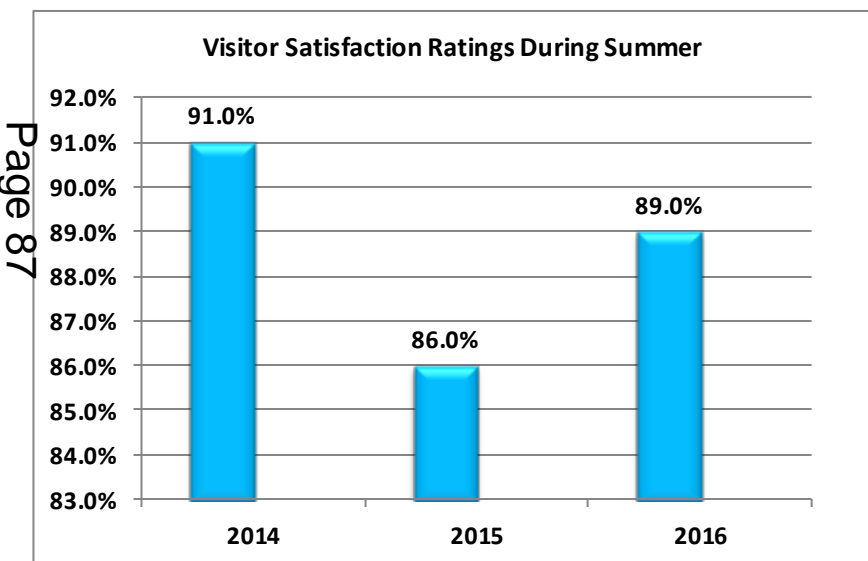
The 2016 figures show that the ratio of staying visitors has increased from 41% in 2015 to 48% in 2016.

Indicator Description	Better to be?
Visitor Satisfaction Ratings during Summer Season	High

The KPI visitor satisfaction ratings during the summer season for 2016 have increased compared to the previous year. The outturn figure for 2017 will be available in August 2018.

2014	2015	2016	2017					Target 2017/18
			Q1	Q2	Q3	Q4	EoY	
91.0%	86.0%	89.0%	A	A	A	A		90.0%

There was a dip in performance in 2015 but this has increased in 2016.



Responsible Officer Report:

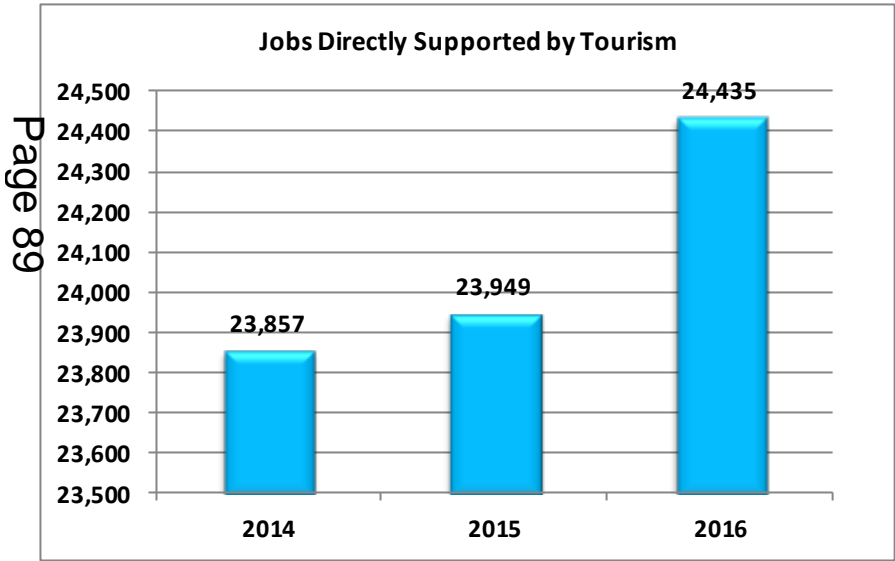
Visitor satisfaction ratings have improved 2016 v 2015, but have not reached the record level of 91% achieved in 2014.

This indicator is influenced by a wide range of factors and it is therefore vital that we continue to improve the quality of all aspects of the visitor experience.

Indicator Description	Better to be?
Jobs Directly Supported by Tourism	High

The KPI jobs directly supported by Tourism have increased compared to the previous two years. From 2014 to 2015 the number increased by 92 and from 2015 to 2016 the number of jobs increased by 486. The outturn figure for 2017 will be available in August 2018.

2014	2015	2016	2017					Target 2017/18
			Q1	Q2	Q3	Q4	EoY	
23,857	23,949	24,435	A	A	A	A		24,000



Responsible Officer Report:

The growth in the overall value of the visitor economy is reflected by growth in the number of jobs directly supported by tourism, rising from just under 24,000 in 2015 to just under 24,500 in 2016.

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Philip Welsh, Head of Visitor Economy
Date of Meeting	13 September 2017

TOURISM PERFORMANCE REPORT

1.0 Purpose of the report:

- 1.1 To provide the Committee with information on tourism performance using various indicators.

2.0 Recommendation(s):

- 2.1 To consider the performance of Tourism and associated services and to identify any further areas for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of the report, which has been requested by the Committee.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

- 3.3 Other alternative options to be considered:

Not applicable

4.0 Council Vision/Priority:

- 4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

- 5.1 The report provides information on tourism performance using various indicators, including number of visits; the overall value of the visitor economy and number of jobs supported; footfall on the Promenade and town centre; car parking; tram and rail usage; satisfaction ratings and events. There is additional information on sales of the Blackpool Resort Pass, usage of Tourist Information services, and results of some of the Blackpool Has It All destination marketing campaign for 2017.
- 5.2 The report is to be considered alongside the Council Plan Performance Report Q1 2017/2018 – Visitor and Cultural Economy, which is item 7 on the agenda. The headline summary, illustrated in that report, covers the 2016 tourism season and details the overall number of visits, the ratio of day to staying visitors, the value of the visitor economy and the number of tourism jobs supported. This data is derived from the annual STEAM survey, a methodology used by a wide number of destination marketing organisations in the UK including Visit England.
- 5.3 The second set of data in this report provides a “snapshot” of levels of activity in the resort between July 2016 and June 2017, including sales of the Blackpool Resort Pass; tram usage; footfall; inbound rail travel; use of the Tourist Information Centre; and usage of the VisitBlackpool website.
- 5.4 By and large, the indicators show a very positive picture for the resort, with good growth across a number of areas.
- 5.5 The latest Visit England figures reaffirm Blackpool’s position as the UK’s leading seaside destination for day visitors, ranked first among all seaside destinations.
- 5.6 As always, the challenge for the resort is to convert a higher percentage of day visitors into staying visitors as that has far greater impact on the wider visitor economy.

The various tables are set out below:

Town Centre: Monthly Footfall (24hr)

Month	2013/14	2014/15	2015/16	2016/17
July	2,830,941	2,789,242	2,532,051	2,225,619
August	3,085,538	2,491,717	2,572,176	*2,688,159
September	2,552,651	2,983,718	2,726,806	2,416,582
October	2,654,852	2,624,230	2,659,827	*2,620,629
November	1,996,937	1,891,998	1,438,985	1,308,193
December	1,437,716	1,524,575	1,356,227	1,223,614
January	815,202	886,219	759,349	*999,125
February	832,795	1,129,666	1,027,744	1,075,565
March	1,505,904	1,401,736	1,233,574	1,215,996
April	1,629,541	1,433,133	1,454,419	*1,680,054
May	2,131,019	1,945,661	1,839,345	1,817,313
June	2,106,542	2,084,723	1,934,011	1,965,484
Total	23,579,638	23,186,617	21,534,514	21,236,334

* Note that both the January and April 2017 foot count totals are the highest in five years. The October footfall in 2016 is only marginally short (-1.5%) of the October record set in 2015 and the August 2016 total is the highest for three years.

Promenade: Monthly Footfall (24hr)

Month	2013/14	2014/15	2015/16	2016/17
July	885,797	803,904	710,355	724,099
August	894,354	563,184	700,496	955,116
September	509,619	753,587	741,903	*772,805
October	307,623	500,031	655,771	*760,334
November	253,645	254,780	246,831	*269,521
December	156,940	169,085	169,252	166,567
January	73,277	96,447	90,966	*125,093
February	135,263	168,274	175,630	176,450
March	244,023	245,007	245,268	231,423
April	360,433	326,932	366,617	407,645
May	455,760	455,901	494,222	450,517
June	488,291	482,350	530,240	513,024
Total	4,765,025	4,819,482	5,127,551	*5,552,594

* Note that the January 2017 Promenade foot count total is a monthly record for the Coral Island sensor. Monthly records were also set in 2016 for September, October and November. The July to June 2016/17 total was higher than each of the 3 previous years culminating in over 5.5 million foot counts.

Tourist Information Centre: Monthly Visits

Month	2013/14	2014/15	2015/16	2016/17
July	12,964	11,927	12,753	*12,978
August	20,550	34,100	34,503	32,353
September	6,078	7,012	13,022	12,102
October	12,128	13,813	17,061	16,260
November	2,924	1,396	2,069	2,556
December	903	910	1,059	*1,231
January	1,546	1,497	1,434	1,452
February	1,702	2,374	3,098	2,774
March	1,652	2,068	2,147	2,522
April	3,646	3,298	3,289	*4,144
May	4,556	5,338	4,515	4,783
June	4,861	5,324	5,167	4,296
Total	73,510	89,057	100,117	97,451

* Monthly records were set in April 2017, July 2016 and December 2016.

VisitBlackpool.com: Unique Monthly Website Visits

Month	2013/14	2014/15	2015/16	2016/17
July	103,761	132,102	216,076	208,020
August	172,824	206,373	321,072	*330,019
September	116,996	137,901	279,706	*301,305
October	122,778	132,056	171,163	*226,601
November	72,201	75,825	79,122	*122,090
December	39,252	46,676	53,680	*63,582
January	57,581	51,088	73,024	*84,909
February	51,838	56,653	77,402	*86,266
March	72,518	88,763	89,526	*95,751
April	94,452	84,366	99,698	*102,698
May	104,117	144,979	126,862	105,397
June	123,041	131,984	108,081	115,567
Total	1,131,359	1,288,766	1,695,412	1,842,205

* The VisitBlackpool website has had a record breaking 12 months with over 1.8 million visits in total.

Unprecedented monthly website visits were achieved for 9 consecutive months between August 2016 and April 2017. The Visit Blackpool website was re-designed and relaunched at the start of 2017 and has shown significant growth year to date.

Resort Pass: Monthly Sales

Month	2013/14	2014/15	2015/16	2016/17
July	3,621	3,529	3,379	*4,040
August	3,496	3,147	3,201	*3,511
September	1,241	1,224	1,437	*1,438
October	2,081	1,517	1,921	*2,439
November	34	17	9	5
December	N/A	N/A	N/A	N/A
January	N/A	N/A	38	N/A
February	49	51	248	148
March	297	367	883	486
April	956	722	1,000	*1,150
May	1,082	838	1,475	1,338
June	1,396	1,316	1,745	1,369
Total	14,253	12,728	15,336	15,924

* The Resort Pass had an exceptional 2016 tourist season with monthly records achieved throughout the period from July to October. Sales in the last 12 months total an unprecedented 15,924 with a further monthly sales record set in April 2017.

Monthly Rail Passengers (Inbound)

Month	2013/14	2014/15	2015/16	2016/17
July (Period 4)	134,199	120,091	124,006	121,832
August (Period 5)	160,848	179,366	174,593	*191,030
September (Period 6)	138,484	145,657	131,666	*152,840
October (Periods 7 & 8)	92,970	99,216	99,216	101,671
November (Period 9)	51,348	56,446	49,698	56,310
December (Period 10)	41,056	43,001	43,640	*46,946
January (Period 11)	43,928	46,462	48,341	46,154
February (Period 12)	56,906	64,778	70,105	63,232
March (Period 13)	67,758	67,752	78,448	64,700
April (Period 1)	115,809	104,027	99,649	111,137
May (Period 2)	96,879	100,038	105,469	102,512
June (Period 3)	115,317	71,741	126,264	113,287
Total	1,115,500	1,098,575	1,151,095	1,171,651

* The 12 month period from July 2016 to June 2017 is the busiest on record, despite the continued disruption of the electrification works across the region, with over 1.17 million inbound rail passenger journeys made to Blackpool. Unprecedented numbers of monthly inbound rail passengers were registered in August, September and December 2016.

Monthly Tram Passengers

Month	2013/14	2014/15	2015/16	2016/17
July	521,189	475,058	551,591	593,874
August	578,115	516,164	685,457	684,586
September	502,546	531,543	627,640	610,893
October	577,716	570,947	827,064	753,941
November	330,367	290,292	289,503	333,902
December	187,547	167,500	181,711	231,875
January	181,663	153,590	171,567	*208,055
February	193,858	197,113	215,895	*234,096
March	260,252	236,219	280,133	*281,398
April	292,159	361,406	358,864	*430,640
May	331,909	378,653	395,736	*409,409
June	332,180	374,090	425,044	417,903
Total	4,289,501	4,252,575	5,010,205	5,190,572

* The tram network goes from strength to strength with almost 5.2 million passengers using the service over the period July 2016 to June 2017. This was largely due to a busy end to 2016 and impressive start to 2017, which culminated in unparalleled numbers of passengers using the service over seven consecutive months from November 2016 to May 2017.

Council Car Parks: Monthly Ticket Sales

Month	2013/14	2014/15	2015/16	2016/17
July	88,769	95,879	102,264	*106,647
August	110,919	127,804	130,707	130,130
September	87,175	111,893	119,393	110,929
October	107,095	121,385	143,735	141,672
November	73,860	77,956	69,133	72,735
December	58,507	60,413	63,934	*69,305
January	43,480	44,945	49,522	*58,276
February	45,895	57,298	62,192	*67,589
March	66,773	80,006	77,469	76,197
April	89,114	90,253	84,250	*105,379
May	88,221	91,809	93,462	91,408
June	79,150	78,025	81,905	*87,196
Total	938,958	1,037,666	1,077,966	1,117,463

* Pay and Display ticket sales at Council operated car parks continue to rise year on year with over 1.1 million sales between July 2016 and June 2017. Monthly sales records were achieved in January, February, April and June, indicating a strong start to 2017.

- 5.7 This report also sets out some initial findings from the 2017 Blackpool Has It All destination marketing campaign. This campaign, now in its fourth year, comprises three elements – PR, digital media and primetime TV advertising in Scotland and the north of England.
- 5.8 The PR element is intended to change public and media perceptions about Blackpool. One of the tools used to aid this is the organisation of Press trips where journalists can experience for themselves all that the resort has to offer.
- 5.9 Appendix 8(a) shows the number of Press trips generated year to date. This initiative has been hugely successful, with all of the subsequent coverage showing Blackpool in a positive light.

Does the information submitted include any exempt information? No

List of Appendices:

Appendix 8(a): Press trips generated

6.0 Legal considerations:

6.1 None

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None

9.0 Financial considerations:

9.1 None

10.0 Risk management considerations:

10.1 None

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 Not applicable

13.0 Background papers:

13.1 None

BLACKPOOL HAS IT ALL PRESS TRIP UPDATE 22 AUGUST 2017

2017 RESULTS SO FAR

- Trips so far 27
- Confirmed upcoming trips 2
- Potential upcoming trips 3
- **Pieces of coverage** **63**

2016 TOTAL RESULTS

- Total trips 27
- **Pieces of coverage** **75**

COVERAGE HIGHLIGHTS



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Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer: Paolo Pertica	Paolo Pertica, Head of Visitor Services
Date of Meeting	13 September 2017

PARKING SERVICES PERFORMANCE REPORT

1.0 Purpose of the report:

- 1.1 To provide information on the Performance data of Council owned and managed car parks and on street parking, both with regards to patronage and income in 2016/2017, with some additional information of the first four months of 2017/2018.

2.0 Recommendation(s):

- 2.1 To consider the performance of parking services and to identify any further areas for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of the report, which had been requested by the Committee.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered: N/A

4.0 Council Priority:

- 4.1 The relevant Council Priority is "Maximising growth and opportunity across Blackpool."

5.0 Background Information

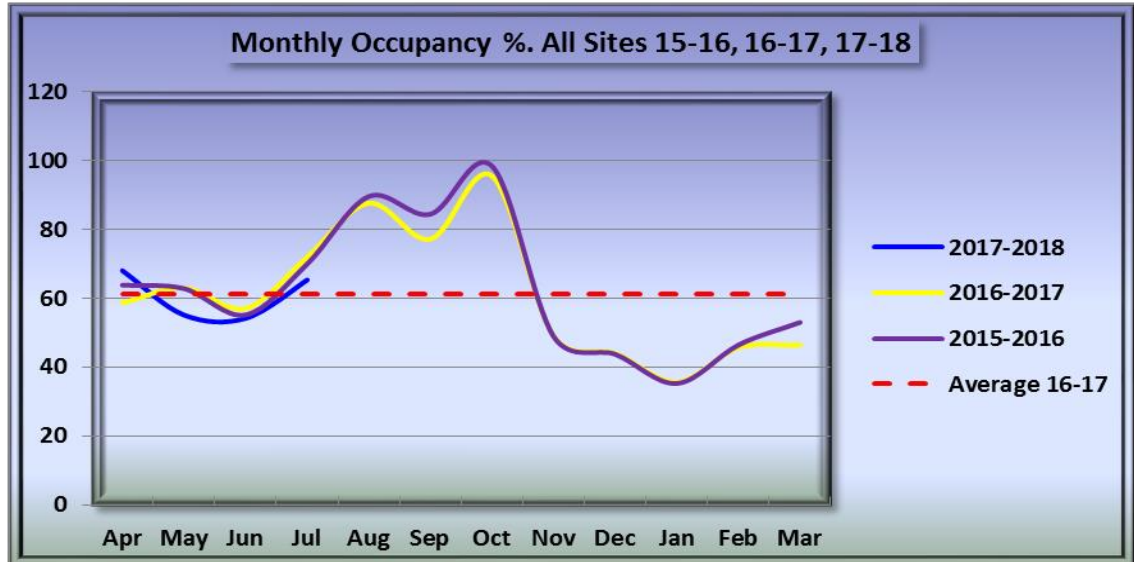
5.1 There are two types of car parking: 'On Street', which relates to the parking bays along a street such as those on Topping Street and Albert Road, and 'Off Street', which relates to parking within a car park. There are approximately 900 pay and display On Street bays, mainly within the town centre and along the Promenade. There are 22 Council-owned car parks, plus two car parks which are managed by the Council although privately owned, with approximately 5280 parking spaces, of which 96 are for coaches, four for Motorhomes and the rest for cars. There are also some areas specifically designated for use by motorcycles within West Street, East Topping Street, Lytham Road, Gynn Square, Central, Chapel Street and Bonny Street car parks providing a total of 90 bays. Some of the car parks are located within the town centre and could be described as short-term car parks as they are mainly used by those shopping in the town centre. These include Tower Street, West Street, Queen Street and East Topping Street car park. Some are located outside the town centre and are used by commuters during quieter periods, or by those attending large events such as the Illuminations or the fireworks events when the town is very busy. These include Gynn Square, Banks Street, Cocker Street and Cocker Square car parks. An additional number of car parks are located alongside Yeadon Way and Seaside Way and are used by visitors during busy periods, those going to football matches, those based at the offices within Blackpool Stadium and some commuters. These include South, Bloomfield Road, Lonsdale Road and Seaside Way car parks.

5.2 The last report (October 2016) provided information explaining the number of car parks which the Council lost either because they were sold to the private sector, such as Houndshell car park, or because the land was used for new developments such as the new Foxhall Village housing estate and Talbot Gateway. Due to these changes, the number of parking bays available reduced by almost 1,800 including both car and coach bays. During this time only two small car parks were developed, Tower Street and Filey Place, which between the two created approximately an additional 100 bays. Clearly this has had an impact on the level of patronage and income which the service has been able to achieve in subsequent years. During 2016/2017 a further 29 bays were lost in Foxhall Village car and coach park due to the work on Princess Street bridge, but an additional 81 bays were created on East Topping Street where the Syndicate club used to be located. Additional capacity has also been created on Bethesda Square car park, which from 2017/2018 is under the management of Blackpool Council, from 33 to 48 bays plus three disabled bays, and also on the Wimborne Place car park (100 bays). However, Tower Street car park will be lost during 2017/2018 due to the land being used for a new development on that site.

5.3 Off Street Parking

5.3.1 The overall performance for car parks for the last two years (April 2015 to March 2017), both in relation to patronage and income, is highlighted in the following graphs. Please note that due to some technical problems with the Talbot Multi-storey car park system last year, for comparison purposes all the graphs and figures

provided below do not include data from this car park, including those for the first four months of 2017/2018, although the system is now working. Also, please note that all figures provided in the graphs within this report only include tickets sold in the car parks, but do not include the volume and income from permits. Where possible, some additional information on the first four months of 2017/2018 has been provided.



5.3.2

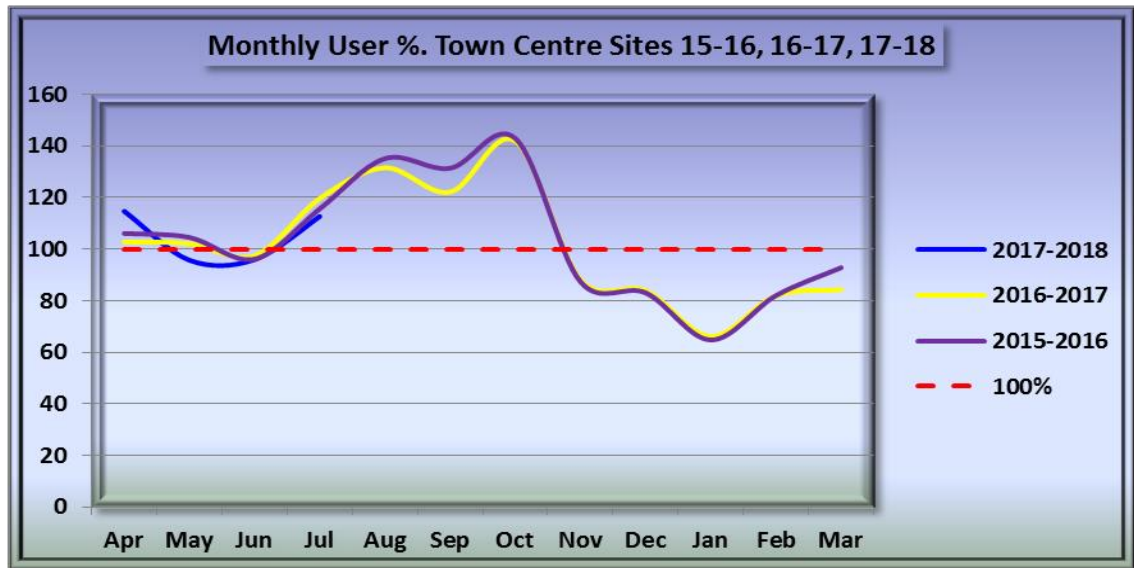
Occupancy for all car parks during 2016/2017 compared to 2015/2016 is down by 1.3%. However, figures for the first four months of 2017/2018 shows that compared to the same period last year the occupancy figure is down by 0.6%. As ever, the main reason for this is believed to be the weather. However, more recently many of the main attractions have noticed a decline in patronage shortly after the terrorist attacks in May this year. Therefore, it is likely that these events also have had an impact on Parking patronage so far this year.



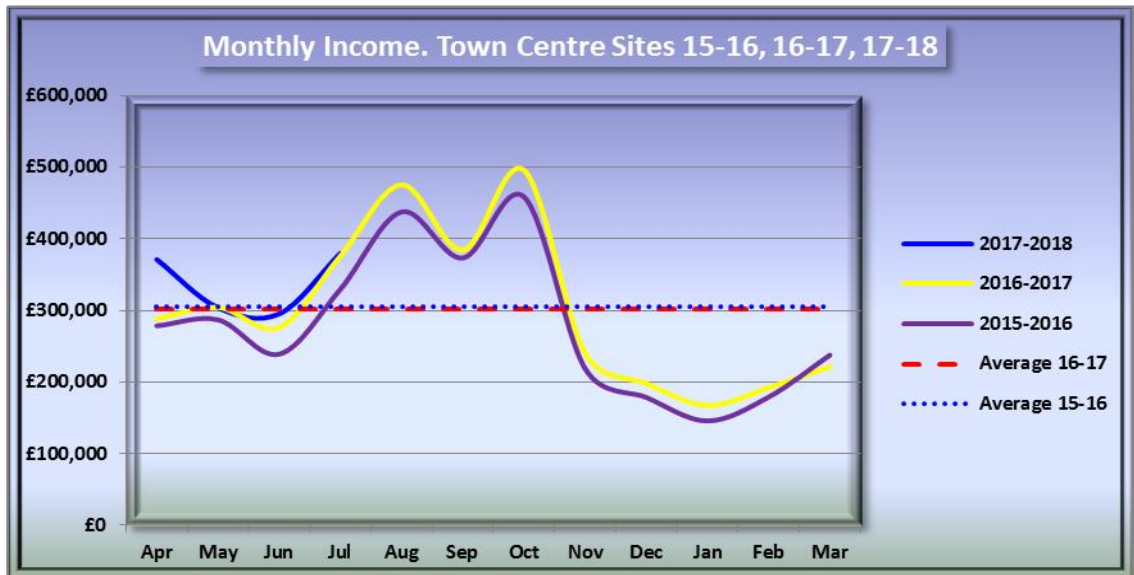
5.3.3 Overall Income from car parks during 2016/2017 compared to 2015/2016 is up by 3.2%. Income during the first four months of 2017/2018 is also up by 7.6%.

5.4 Town Centre Car Parks

5.4.1 The following two graphs highlight the performance of the town centre car parks. Sites within this group include Banks Street, Bonny Street, Central, Chapel Street, Cocker Square, Cocker Street, East Topping Street, Filey Place, Queen Street, South King Street, Tower Street and West Street.



5.4.2 The average occupancy within the town centre car parks during 2016/2017 was 99% compared to 103% in 2015/2016.

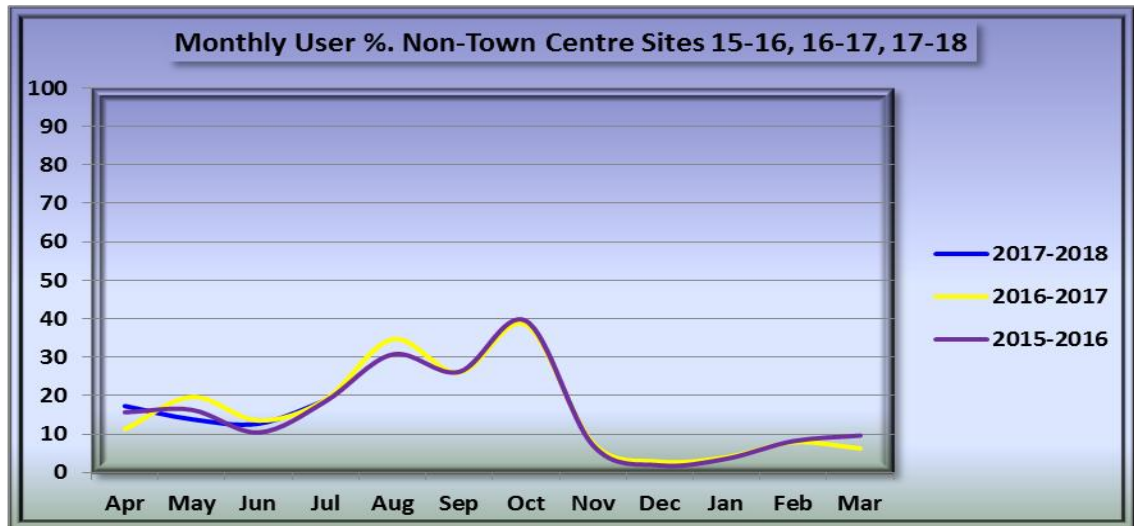


5.4.3 The average income per month from these car parks in 2016/2017 is £291,372,

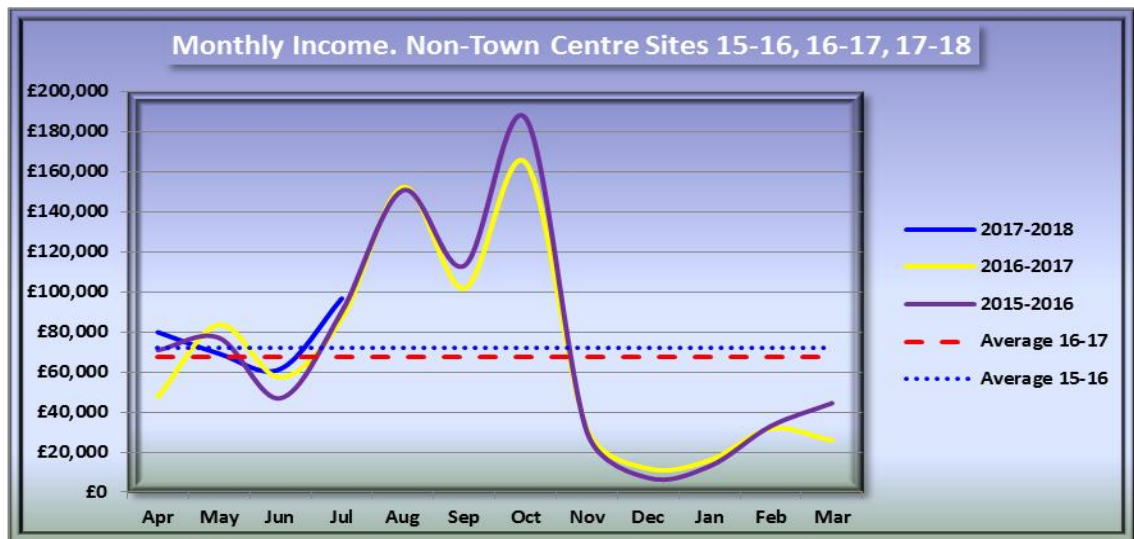
compared to £280,339 in 2015/2016.

5.5 Non Town Centre Car Parks

Sites within this group include: Bolton Street, Bloomfield Road, Foxhall Village, Gynn Square, Lonsdale Road, Lytham Road, Seaside Way, South and South Beach car park.



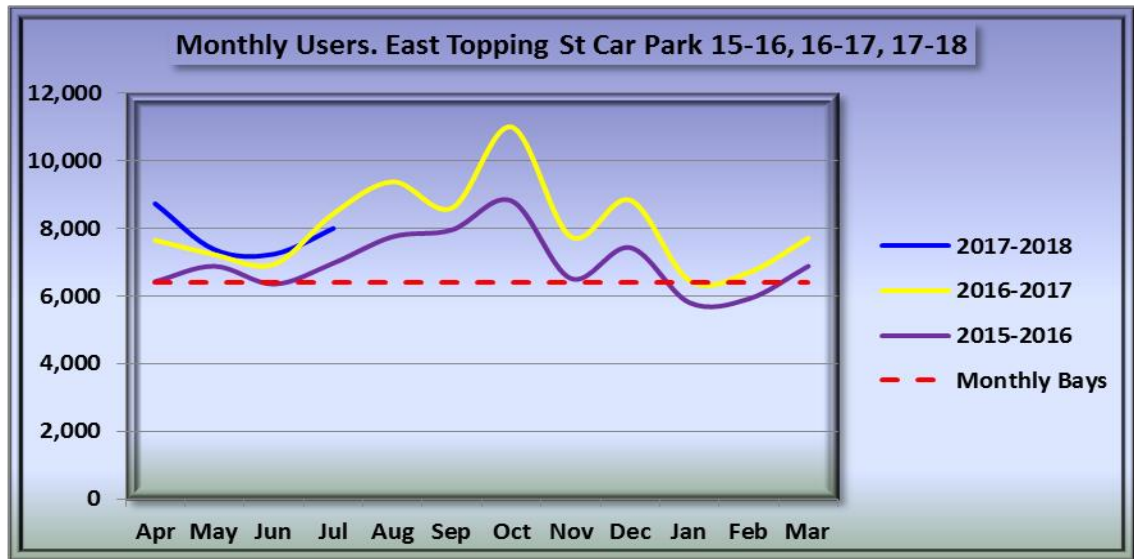
5.5.1 The average occupancy in 2016/2017 was 16%, the same as in 2015/2016



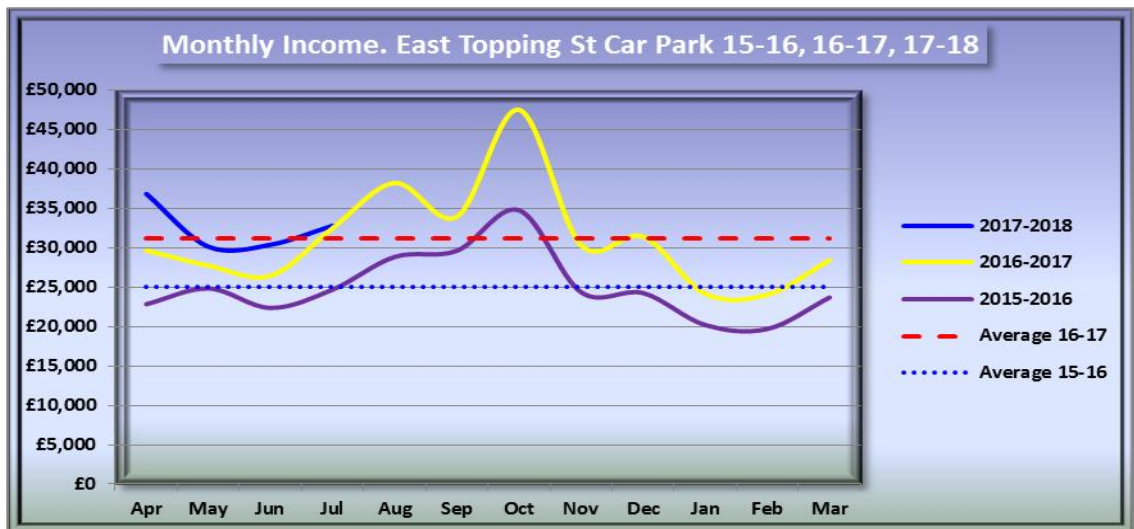
5.5.2 The average income per month in 2016/2017 has been £67,524, compared with £71,886 in 2015/2016.

5.6 The following graphs show the patronage and income details of some of the best performing car parks.

East Topping Street car park
(Total no. of bays 201 + 8 disabled bays)



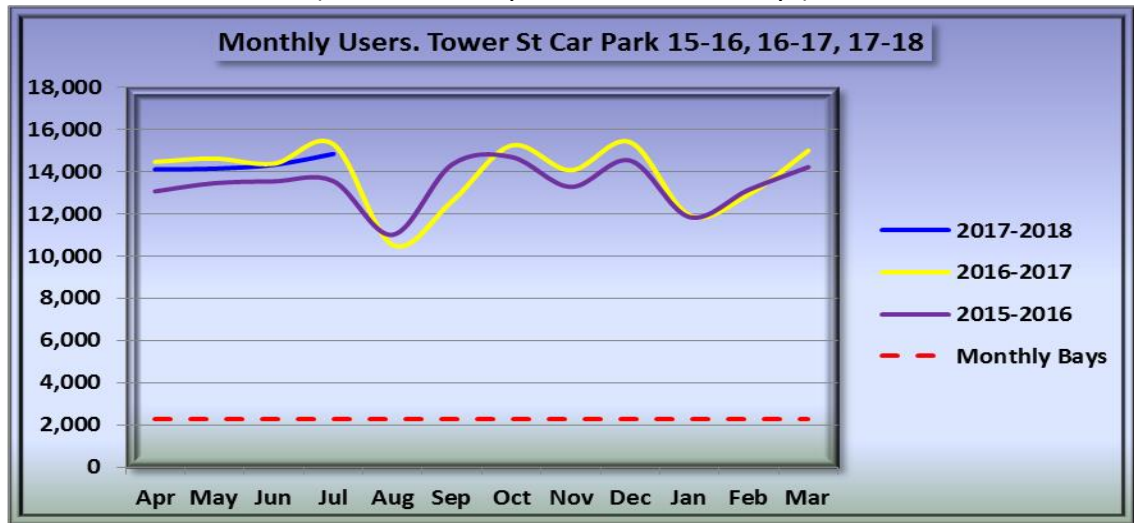
5.6.1 The total number of users in this car park increased in 2016/2017 by 15.5% compared to 2015/2016. However, this will have been in part due to the fact that an additional 81 bays were created in the car park during this period as highlighted in paragraph 5.2. The occupancy levels for the first four months of 2017/2018 have improved compared to the same period last year by 3.6%.



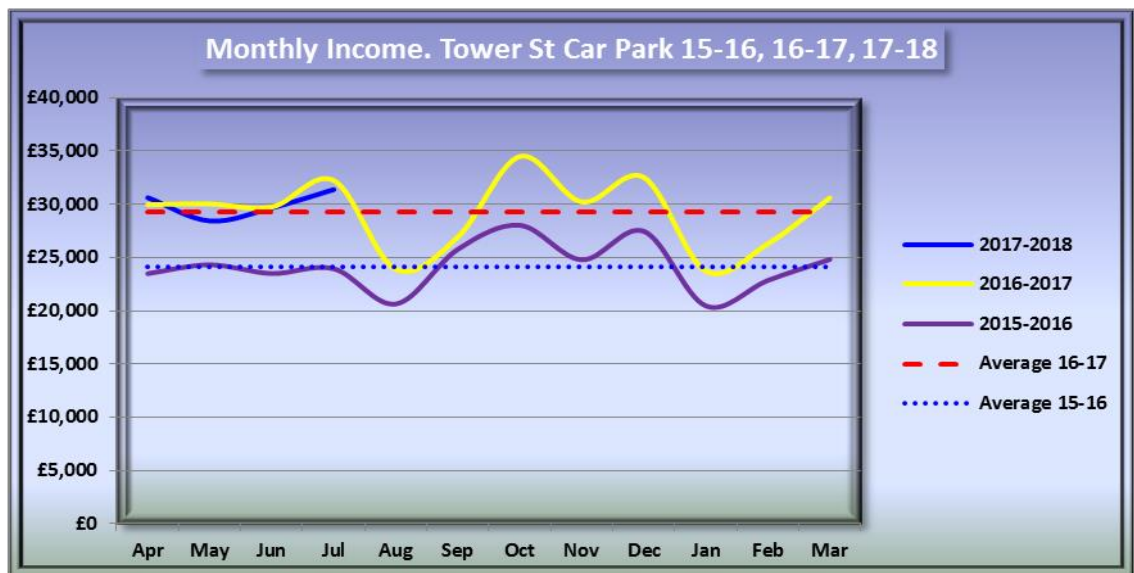
5.6.2 The average income per month for East Topping Street car park in 2016/2017 was up compared to 2015/2016. Overall, the income of this car park in 2016/2017 is up by 24.7% compared to 2015/2016. This increase is likely to be in part because of the extra bays created during 2016/2017, and in part because Council employees with a staff parking permit have not been able to use this car park since August 2016. This change and its impact was referred to and forecasted in the last Parking Scrutiny

report in October 2016. The income for the first four months of 2017/2018 has improved by 11.8% compared to the same period last year.

Tower Street car park
(total no. of bays 88 + 6 disabled bays)



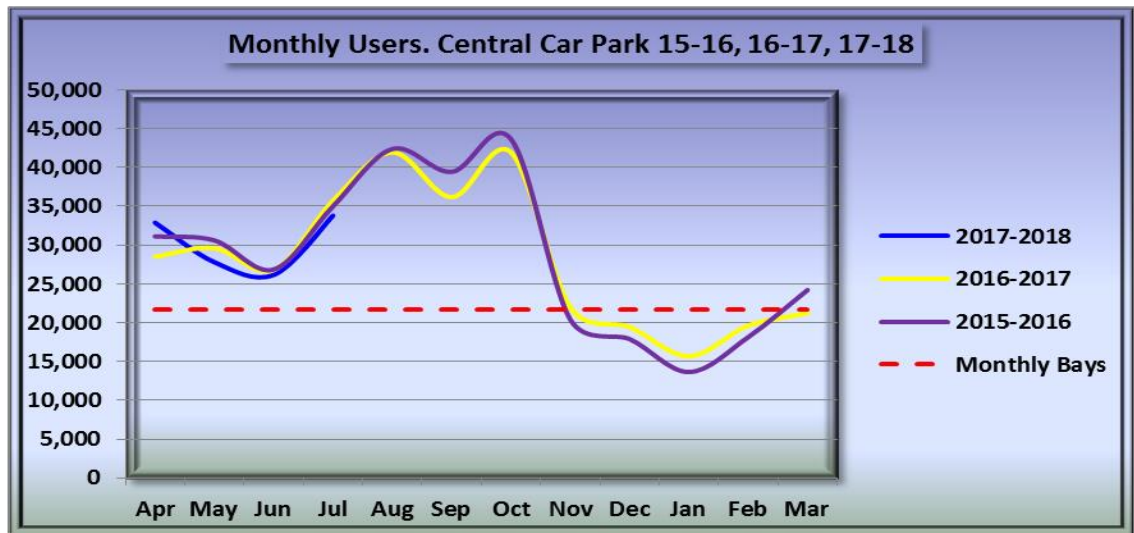
5.6.3 The total number of users in 2016/2017 was up by 3.6% compared to 2015/2016. However, for the first four months of 2016/2017 the number of users was down by 2.3% compared to the same period last year. This is probably due to the fact that the car park was closed for a few weeks during this period when work was taking place on the car park for the new development due shortly on this site.



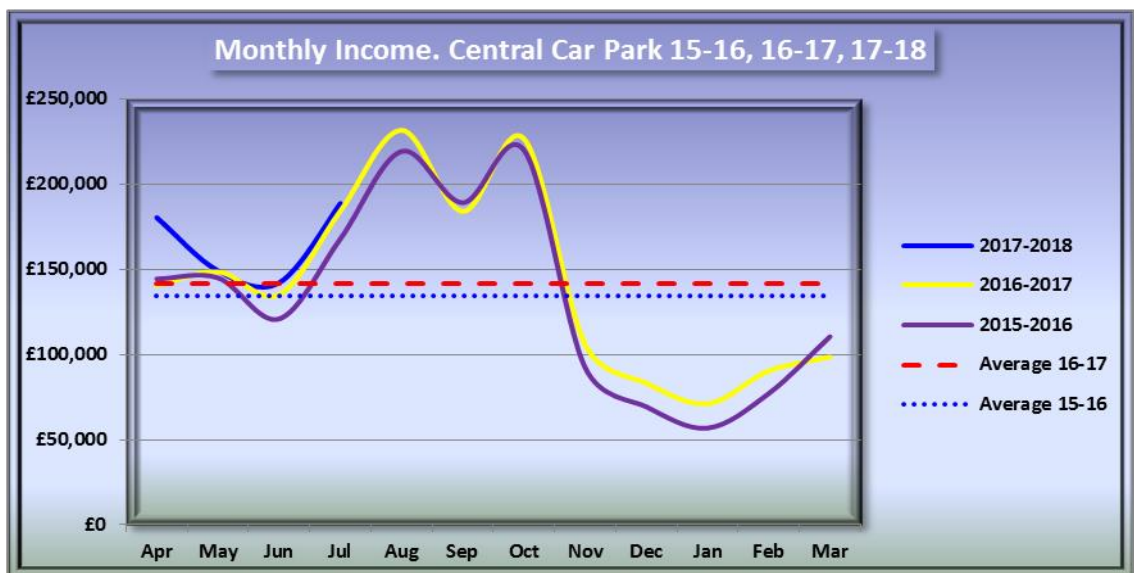
5.6.4 The above graph shows that the average income per month for Tower Street car park improved in 2016/2017. Overall, the income of this car park in 2016/2017 was up by 20.9% compared to 2015/2016. In the first four months of 2017/2018 the income for this car park was down by 1.6%, probably for the same reasons referred to above regarding the number of users of this car park.

5.6.5 As highlighted in paragraph 5.2, this car park will only be available for the first few months of 2017/2018 because of the new development that is planned for this site. Even though Blackpool Council currently retains only 50% of the money generated from this car park because it is privately owned, this is still a substantial amount of income, approximately £170k during the 2016/2017 period, which will not be available in 2017/2018.

Central car park
(total no. of bays 697 + 31 disabled bays)

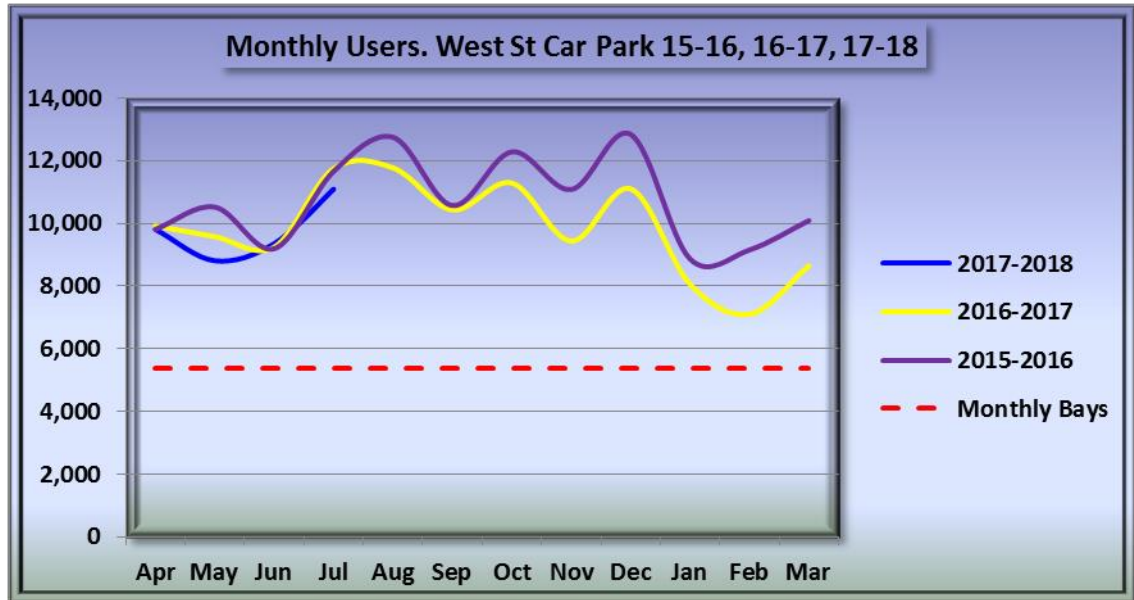


5.6.7 The total number of users in 2016/2017 was down by 1.4% compared to 2015/2016. During the first four months of 2017/2018 the number of users was almost identical to those during the same period last year, with a difference of only 40 fewer users this year, which does not equate even to 0.5%.

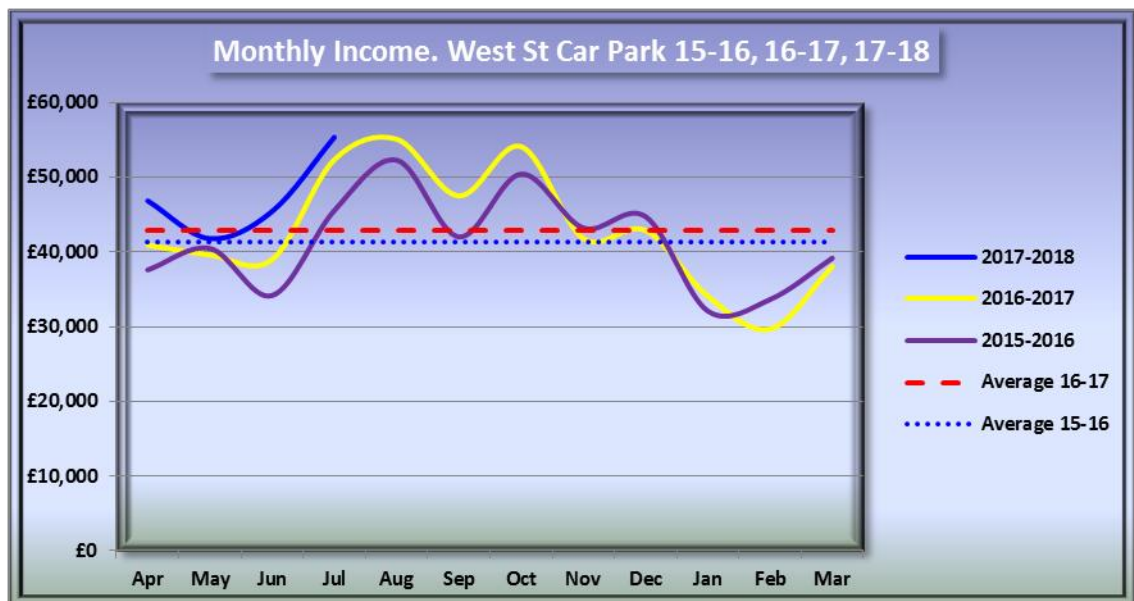


5.6.8 The above graph shows that the average income per month generated by this car park improved in 2016/2017. Overall, the income of this car park in 2016/2017 is up by 5.4% compared to 2015/2016. The income for the first four months of this financial year is up by 8.5% compared to the same period last year.

West Street car park
(total no. of bays 154 + 8 disabled bays)



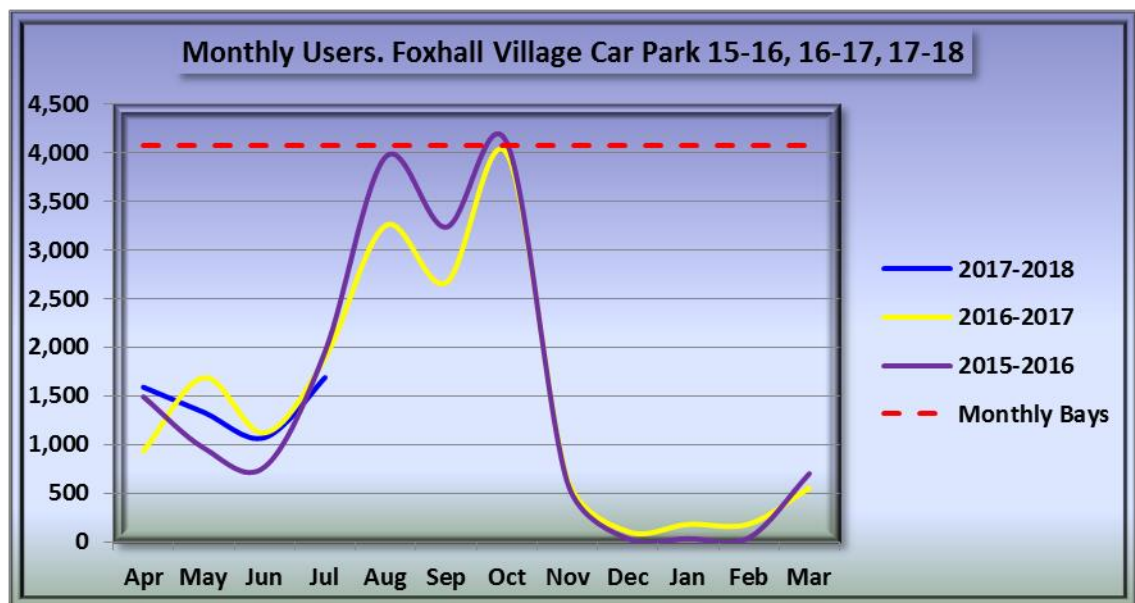
5.6.9 The total number of users in 2016/2017 is down by 8.8 compared to 2015/2016. However, please note that during this period some of floors were temporarily closed due to decoration and upgrading parking machines work taking place. During the first four months of 2017/2018 the number of users is down by 3.6%.



- 5.6.10 The average income per month for West Street car park improved in 2016/2017. Overall, the income of this car park in 2016/2017 was up by 4% compared to 2015/2016. During the first four months of 2017/2018 the income for this car park is up by 10.2%.
- 5.6.11 West Street car park, similarly to Tower Street, is very popular due to its location. Recently the parking terminals within this car park have all been upgraded. There are five parking terminals within this car park, all of them accept coins and chip and pin payment, and four out of the five terminals also accept contactless payment.
- 5.6.12 Other car parks which have improved their income in 2016/2017 compared to 2015/2016 are Cocker Square, up by 25.6%; Bank Street, up by 16.3%; South King Street, up by 9.6%; Cocker Street, up by 8.5%; Bolton, up by 6.3%; South Beach, up by 1.2%; and Chapel Street, up by 0.3%

5.7 The following graphs show the patronage and income details of some of the least performing car parks:

Foxhall Village car and coach park
(total no. of bays 125 + 15 coach bays + 10 disabled bays)

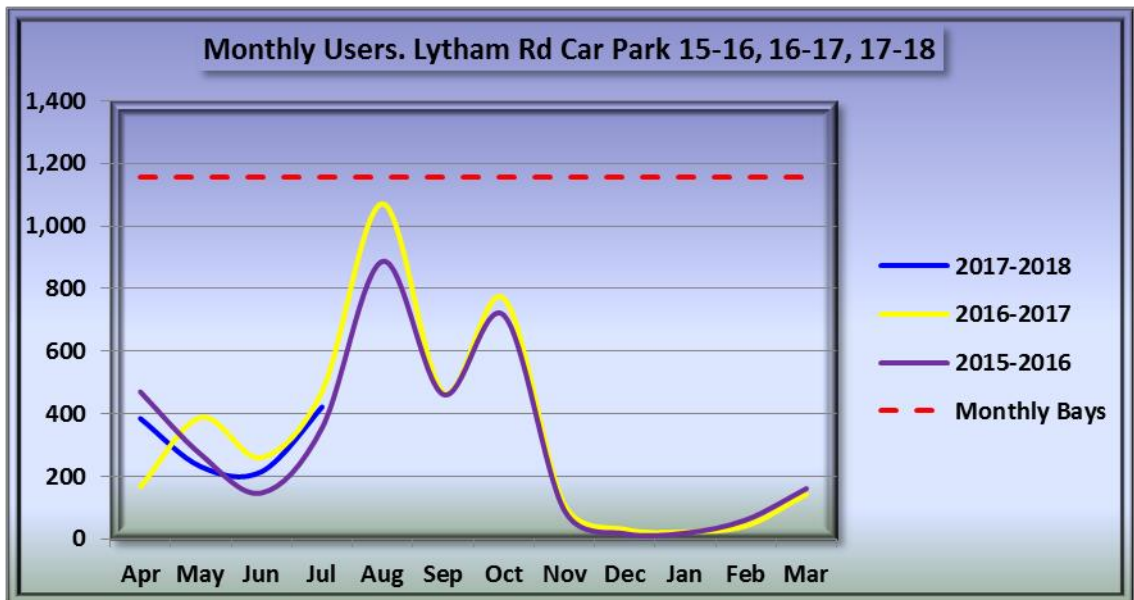


- 5.7.1 The total number of users in 2016/2017 was down by 3.9% compared to 2015/2016. This in part is due to the fact that the number of bays in this car park was reduced by 29 following the work on Princess Bridge. Also, a number of additional bays were not available whilst the work was carried out. Patronage during the first four months of 2017/2018 was at the same level of the same period last year (up by 50 users).

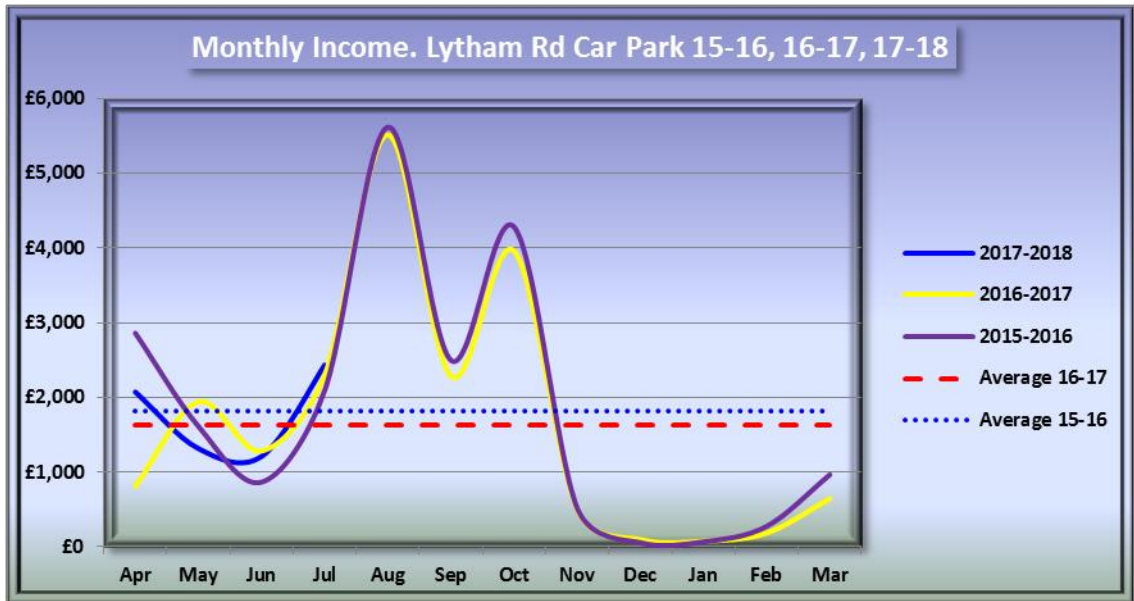


5.7.2 The average income per month for this car park was down in 2016/2017. Overall, the income from this car park in 2016/2017 was down by 25.8% compared to 2015/2016, mainly for the reasons explained above with regards to its occupancy. However, during the first four months of 2017/2018 the income for this car park was up by 11.4% compared to the same period last year.

Lytham Road car park
(total no. of bays 38 + 7 disabled bays)

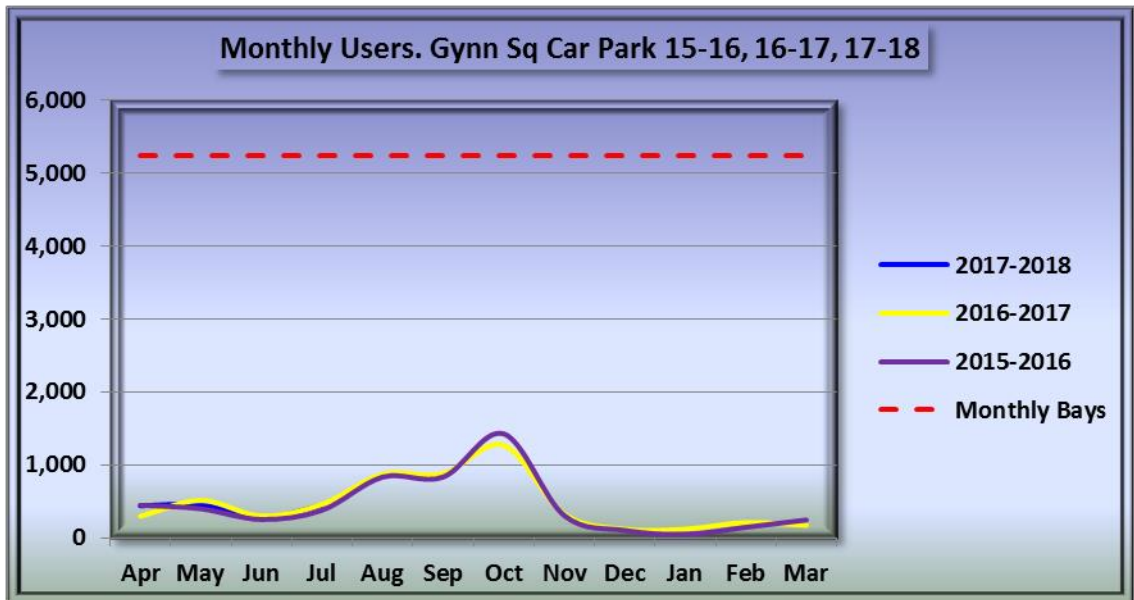


5.7.3 The total number of users in 2016/2017 was up 7.9% compared to 2015/2016. However, during the first four months of 2017/2018 patronage was down by 2.7% compared to the same period last year.

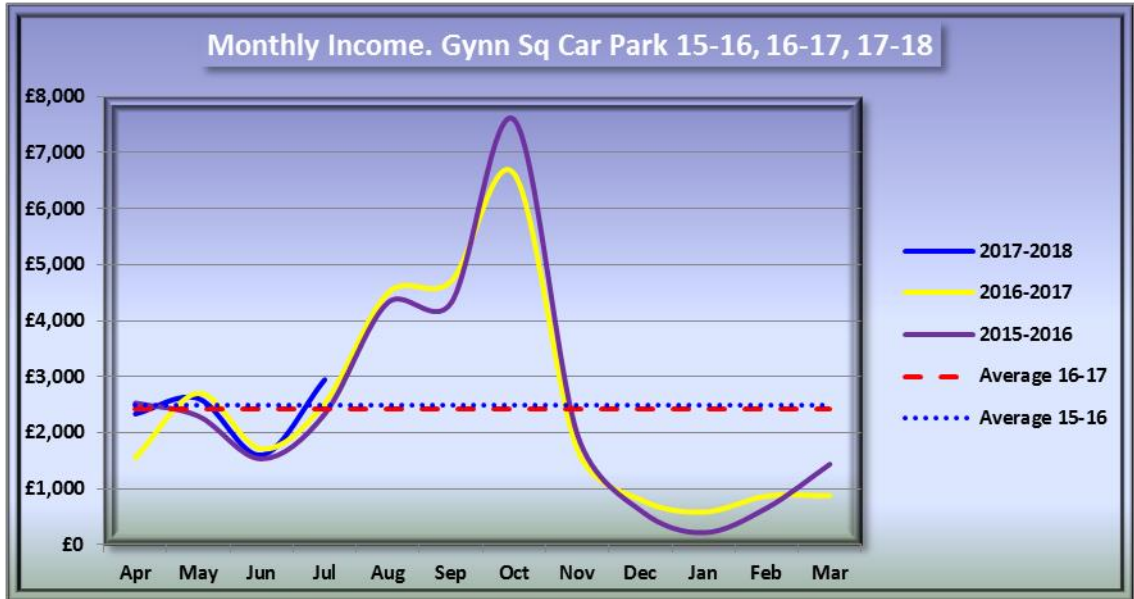


5.7.4 The average income per month for this car park during 2016/17 was down compared to the 2015/2016 period. Overall, income in 2016/2017 was down by 9.7% compared with 2015/2016. During the first four months of 2017/2018 income was up by 10.9% compared to the same period last year.

Gynn Square car park
(total no. of bays 51 + 12 Coach bays + 4 disabled bays)



5.7.5 The total number of users in 2016/2017 is up by 2.2% compared to 2015/16. Patronage during the first four months of 2017/2018 is up by 3.4%.

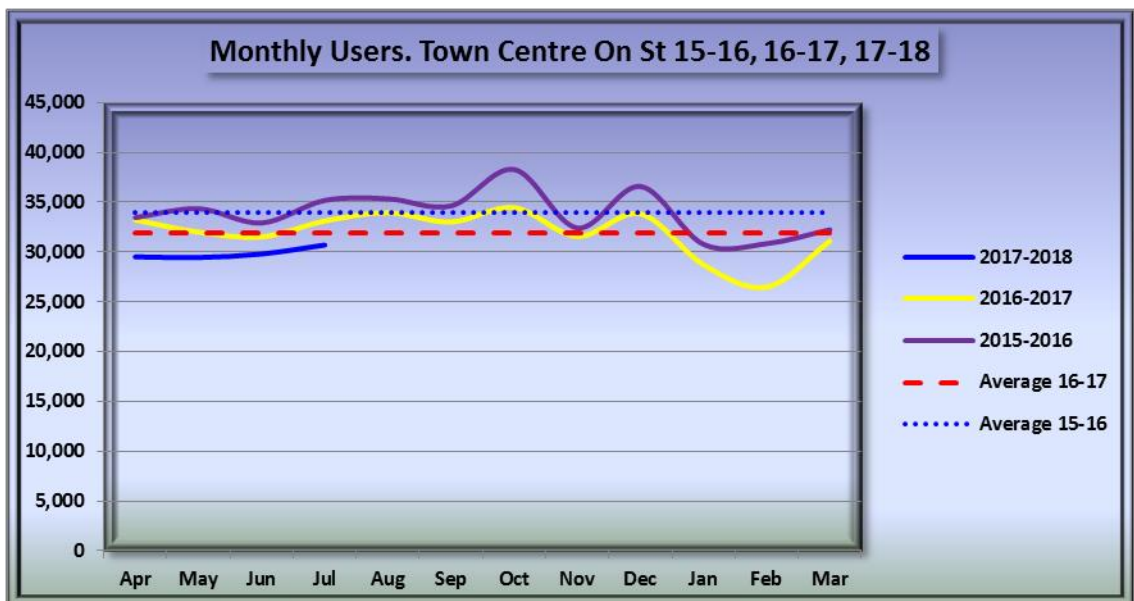


5.7.6 The average income per month during 2016/2017 was slightly down compared to the 2015/2016 period. Overall, income in 2016/2017 was down by 2.2% compared to 2015/2016. During the first four months of 2017/2018, income in this car park was up by 11.6% compared to the same period last year.

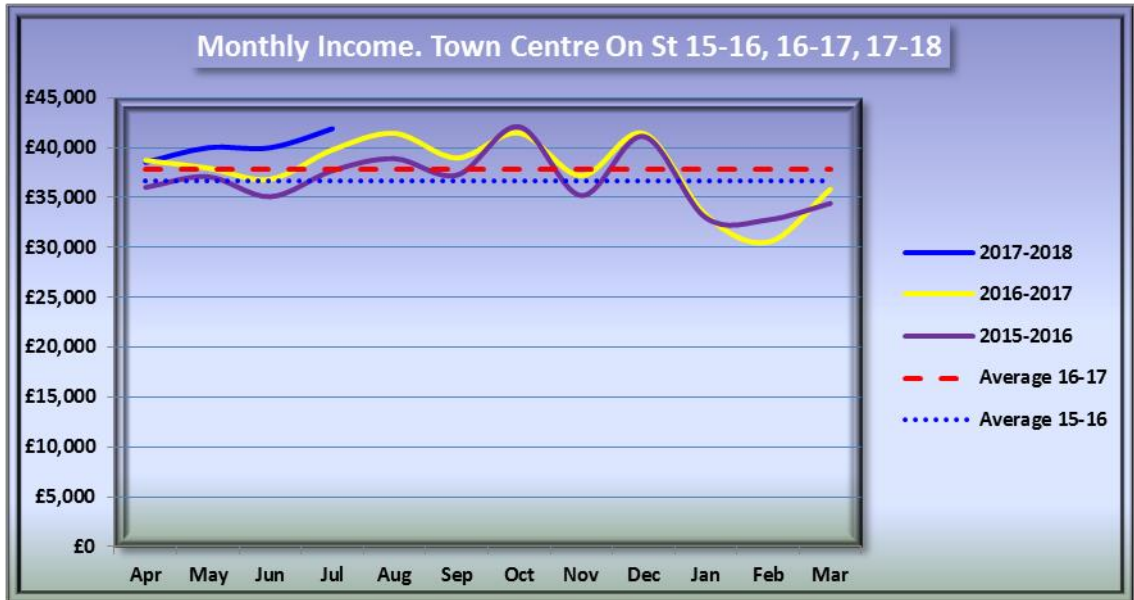
5.7.7 The other car parks where income was down in 2016/2017 compared to 2015/2016 are Bloomfield Road, down by 30.9%; South, down by 12.5; Lonsdale Road, down by 10.9%; Seaside Way, down by 8.3%; Queen Street; down by 7.1%; Filey Place, down by 6%; and Bonny Street, down by 0.7%.

5.8 On street parking

5.8.1 On Street parking - Town Centre

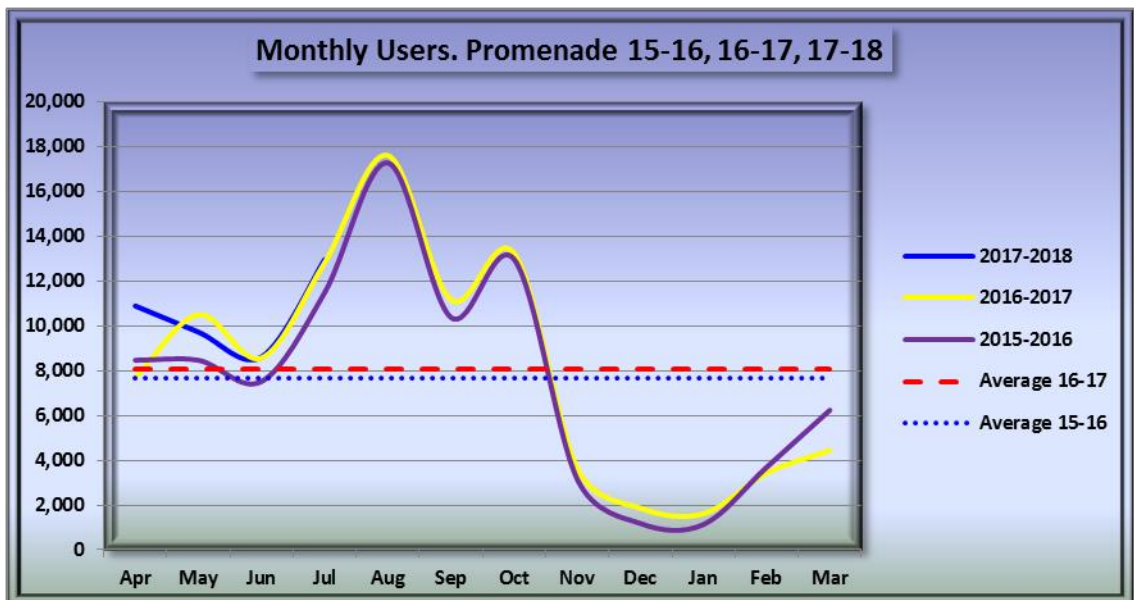


5.8.2 The number of users of the town centre on street parking was down by 6% in 2016/2017 compared to 2015/2016, from 406,974 to 382,930. During the first four months of 2017/2018 the number of users was down by 4.6% compared to the same period last year. However, please note that during both periods a number of On Street parking machines have not been available either because of the renovation work on the two properties on Albert Road, or because of the Quality Corridors work on Church Street.

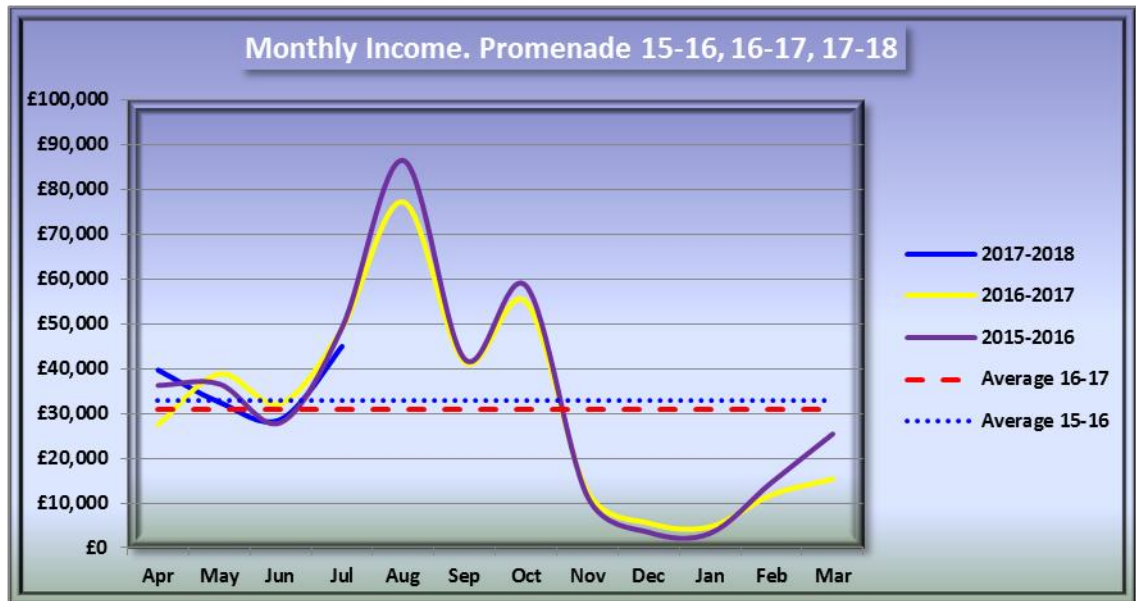


5.8.3 The total income from town centre on street parking in 2016/2017 is up by 2.9% compared to 2015/2016, from £440,551 to £453,337. During the first four months of 2017/2018 the income from town centre on street parking was up by 8%.

5.8.4 On Street parking – Promenade and South Shore



5.8.5 The number of users of on street parking on the Promenade and South Shore area in 2016/2017 is up by 5.9% compared to 2015/2016, from 112,169 to 118,842. However, these figures now include the new On Street parking on Princes Way. During the first four months of 2017/2018 the number of users was up by 12.5%.



5.7.6 The total income from on street on the Promenade and South Shore area in 2016/2017 is down by 5.6% compared to 2015/2016, from £462,698 to £488,698.

Does the information submitted include any exempt information?

No

List of Appendices:

None

6.0 Legal considerations:

6.1 None

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None

9.0 Financial considerations:

9.1 The car parking service has made a surplus of income over expenditure every year as far back as records goes. Although the income target for 2015/2016 wasn't met, the income generated last year was the highest figure for the last six years, despite the closure of six car parks during that period. In 2016/2017 the overall income from parking, which includes all income from the car parks, from on street, from all permits and penalty charge notices, was up by 2.3% compared to 2015/2016.

10.0 Risk management considerations:

10.1 None

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 None

13.0 Background papers:

13.1 None

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Chris Kelly, Acting Scrutiny Manager
Date of Meeting	13 September 2017

SCRUTINY WORKPLAN

1.0 Purpose of the report:

- 1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

2.0 Recommendation(s):

- 2.1 To approve the Committee Workplan, taking into account any suggestions for amendment or addition.
- 2.2 To monitor the implementation of the Committee's recommendations/action.

3.0 Reasons for recommendation(s):

- 3.1 To ensure the Workplan is up to date and is an accurate representation of the Committee's work.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 N/A

5.0 Background Information

5.1 Scrutiny Workplan

- 5.1.1 The Scrutiny Committee Workplan is attached at Appendix 10(a). The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

5.2 Monitoring Implementation of Recommendations

- 5.2.1 The table attached at Appendix 10(b) details the recommendations that have been made by the Tourism, Economy and Resources Scrutiny Committee and an update for Members as to the implementation of those recommendations.
- 5.2.2 The Committee is recommended to monitor its recommendations over the course of the year.

5.3 Scrutiny Review Checklist

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 10(c). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 10(a) – Tourism, Economy and Resources Scrutiny Committee Workplan

Appendix 10(b) – Monitoring Committee Recommendations table

Appendix 10(c) - Scrutiny Review Checklist

6.0 Legal considerations:

- 6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE WORKPLAN 2017/2018	
21 June	Provisional Revenue Outturn 2016/2017 Treasury Management Outturn Report 2016/2017 CSP - Annual Performance of the Blackpool Community Safety Partnership. Bathing Water / Flood Risk Management Council Plan Overview Annual Report
13 September	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy (to include Tourism Performance Update) Car Parking 2016/2017 Performance
25 October	Financial Reporting Priority One – Key Priority report: Housing and Environmental Quality(to include Transience Update and Selective Licensing Evaluation) Waste Collection 3GS Evaluation Engagement of Consultants Annual Report
13 December	Financial Reporting Priority One – Key Priority report: Enterprise, Skills, and Economic Inclusion Combined Authority Update
9 February 2018	Budget Consultation Meeting
21 February	Financial Reporting Priority One – Key Priority report: Visitor and Cultural Economy update (to include Tourism update. Priority Performance report - Corporate Health Performance
25 April	Financial Reporting Priority One – Key Priority report: Infrastructure and Town Centre Regeneration Bathing Water Quality Annual Report Flood Risk Management and Drainage Annual Report
6 June	Provisional Revenue Outturn 2017/2018 Treasury Management Outturn Report 2017/2018 CSP - Annual Performance of the Blackpool Community Safety Partnership. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes'

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MONITORING THE IMPLEMENTATION OF SCRUTINY RECOMMENDATIONS

DATE OF REC	RECOMMENDATION	TARGET DATE	RESPONSIBLE OFFICER	UPDATE	RAG RATING
21.01.16	A full health and safety risk assessment be undertaken considering Licensed Horse Drawn Hackney Carriage operations on the Promenade, which would specifically include the considerations of operations on a Friday evening.	No current target date	Latif Patel	Still awaiting an update on the recommendation. Meetings are to be held to discuss proposals/options with all stake holders (Landaus, Licencing, Police etc.).	Amber
21.07.16	To request that the evaluation of the 3GS Environmental Enforcement Solutions pilot be presented to the Committee once it had been completed.	25 October 2017	John Blackledge	Incorporated into the Committee's workplan.	Amber
21.07.16	To request that in the event of the Combined Authority developing a Lancashire Local Transport Plan, the Committee had the opportunity to consider the impact of the Plan in Blackpool, before its final approval.	No current target date	Alan Cavill	To be incorporated into the Committee's workplan in due course.	Amber
21.07.16	To request that the evaluation report with a section on how the transience programme was being marketed be considered at a future meeting of the Committee once it had been completed.	25 October 2017	Andy Foot	To be incorporated into the Committee's workplan in due course.	Amber

21.06.17	To request more details of a £39,000 overspend relating to expected income not being realised (in relation to Ward budgets)	Before next meeting	Steve Thompson	Response sent to Committee Members via email on 13 July 2017.	Green
21.06.17	To request an update report on the implementation of recommendations following the Landaus scrutiny review.	Before next meeting	Sharon Davis / Latif Patel	An update was sent to Members on 24 July 2017.	Green

SCRUTINY SELECTION CHECKLIST

Title of proposed Scrutiny:

The list is intended to assist the relevant scrutiny committee in deciding whether or not to approve a topic that has been suggested for scrutiny.

Whilst no minimum or maximum number of 'yes' answers are formally required, the relevant scrutiny committee is recommended to place higher priority on topics related to the performance and priorities of the Council.

Please expand on how the proposal will meet each criteria you have answered 'yes' to.

	Yes/No
The review will add value to the Council and/or its partners overall performance:	
The review is in relation to one or more of the Council's priorities:	
The Council or its partners are not performing well in this area:	
It is an area where a number of complaints (or bad press) have been received:	
The issue is strategic and significant:	
There is evidence of public interest in the topic:	
The issue has potential impact for one or more sections of the community:	
Service or policy changes are planned and scrutiny could have a positive input:	
Adequate resources (both members and officers) are available to carry out the scrutiny:	

Please give any further details on the proposed review:

Completed by:

Date: